

It's All in How You Look at It: Data Visualization as a Quality Improvement Tool

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Learning Outcomes



- Discuss utilizing data visualizations to track progress towards clinical quality measures
- Review using Tableau to build innovative tools for providers to analyze multiple aspects of the HIV care continuum
- Describe unique ways to motivate clinical providers by making data more accessible

Trillium Health



- FQHC-LAL in Rochester, NY
- Clinic served 7,300 people in 2019
- Have been a RWC grantee since 1990
- ≈ 900 PLWH served in 2019



- Offers primary care, specialty care (including HIV and Hep C treatment), pediatrics, GYN, gender affirming treatment, MAT for substance abuse, mental health care, and supportive services
- Pharmacy and lab on-site

Quality Program Pre-2018



- Quality Manager would discuss metrics directly with individual providers
- Some charts posted around the clinic spaces, but no major pushes to improve most metrics
- Time consuming and providers did not have much buy in
- Fragmented discussions

Quality Program (QAPI)



- Steering committee lead by Manager, Quality and Performance Improvement
 - Includes chairs from all subcommittees across the agency
 - Meets monthly
- Subcommittees
 - Adult Primary Care
 - HIV
 - HepC
 - Pharmacy
 - Pediatrics
 - GYN
 - Patient Experience





- Meets monthly to review current HIV Quality metrics
- Representation from clinic (providers, nurses), care management, business intelligence, Ryan White team, PrEP team, and quality departments
- Focus in on 3-5 goals for the year and also tracking other metrics for Ryan White programming
- Led by Alex Danforth and Jacob Scutaru

Current Goals



Metric	Goal
STI screening yearly (GC, CT, syphilis)	80%
Anal pap screening yearly	70%
Resistance testing documented	80%
Pregnancy testing for pts with child bearing potential	85%
Viral load suppression (VL<200)	90%
Prescribed ART	95%

Where We Started



- Brainstorming reasons for missed screenings
 - Patients skip lab on their way out
 - Providers forget to order
 - Missed appointments
 - Providers waiting for annual physical appointment to order
- Trying to leverage EHR alerts for screenings that were due
- Didn't see much progress in improving metrics

What We Changed



- Started looking at our data and metrics
 - Which providers?
 - Who could influence the numbers?
- How can we use the EHR alerts more effectively?
- How can we incorporate other team members?
- How can we improve our note templates?

DM/HM Alerts



- Shows what HIV QAPI measures a patient is 'due' for
 - Helps nurses and providers to remember to screen for STIs and offer anal paps

- Group: Qapi HIV Measures

Due/Alert	Date	Re
HIV Anal Pap,	03/01/19	19-S
Not Due	Date	Re
HIV:Pneumoc	03/15/16	907
CQM 77 HIV/	01/13/20	1.7
HIV Gonorrhe	01/13/20	Sour
HIV Syphilis A	01/13/20	Neg

- Group: Qapi HIV Measures

Due/Alert	Date	Re
HIV Anal Pap,	12/31/18	18-S
HIV Gonorrhe	12/31/18	Prof
Not Due	Date	Re
HIV:Pneumoc	12/05/13	907
HIV Syphilis A	01/14/20	SYP



- Made sure each patient is assigned a HIV provider in the system
 - Allow for tracking each provider's performance
- Each month the group looks at graphs and data trends for the clinic as a whole and the providers as individuals
- The team can easily shift focus to where we are struggling, individualize interventions, and celebrate successes

Patient Panels



HIV+ Patient Panels by Provider in Location 24 3% 6% Valenti Biernbaum 22% Scutaru 47% Mancenido 3% Non-TH HIV

Provider	
Biernbaum	24
Grindle	1
Mancenido	392
Non-TH HIV	21
Schaefer	165
Scutaru	181
Valenti	48
Wilson	2
Grand Total	834

Screening Rates by Provider

Scutaru

Valent

Wilson

0%

160 [87%]

40%

Tested for Chlamvdia

60%

1 [5096]

20%



 $\leftarrow \rightarrow \leftarrow \mathbf{C} \ \mathbf{G}$ Breakdown by Clinic-wide rates Scatterplots: panel The Influencers Pie charts and trend provider. size and performance lines by provider V. P Pick Month Selected Testing of HIV+ Patients, by Provider June 2020 Looking for testing done in TY June 2020. Patients in the green bar have been tested, gray have not. 0 < > Provider 2 HIV+ Patient Panels by Provider in Viral Load Tested Biernbaum 24 Location 24 Provider Grindle 6% 3% Grind Mancenido 393 Valenti Biernbaum Mancer 22% Non-TH HIV 22 Scutaru Non-THH Schaefer 165 159 [96%] Schaef 47% Scutaru 184 181 [98%] Scutar Mancenido Valenti 48 Valen 396 Wilson 2 Wilso Non-TH HIV 0% 20% 40% 60% 80% 100% Grand Total 839 Tested for Gonorrhea Tested for Syphilis Provider Provider Biernbau Biernbaum Grindle Grindle Mancenido 268 [68%] Mancenido Non-TH HIV Non-TH HIV 11 [50%] Schaefe Schaefer

Scutaru

Valenti

0%

20%

40%

Anal Pan Taken

60%

100%

8096

oal: 809

80% 100%

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STI Screenings: By Provider



Tested for Gonorrhea



Tested for Chlamydia



STI Screenings: By Provider



Tested for Syphilis

- Makes it easy for the group to see which providers/teams are at goal or not
- Ability to brainstorm more directed interventions

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STI Screenings: Clinic Wide



Chlamydia Over Time



Gonorrhea Over Time



Syphilis Over Time



- Trendline starts in March 2018, last point is May 2020
- Helps for clinic wide goal setting and recognizing small changes

Panel Size and Screening





May 2020 Performance on Syphilis Testing



Influencer Analysis



- Providers who can drive change
 - If ______ were to screen all of their patients, how much would our overall percentage increase?
 - For example, if a provider has very few patients or the majority of their patients are already screened, they have less impact on the overall screening rate
 - Allows us to look at providers who have the most influence over the scores

Influencer Analysis



Rates of patients not screened for Gonorrhea



Rates of patients not screened for Syphilis



Anal Cancer Screening



Anal Pap Taken



Anal Pap Over Time



Rates of patients not screened for Anal Cancer



Viral Load Suppression



Provider Suppression Rates

Hover over provider names to see panel in scatterplot



Drug Overview and Regimen Analysis (DORA)







Drug Overview and Regimen Analysis (DORA)





Regimen Explorer
 Review by Provider

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DORA by Provider



Review by Provider			Ŷ		Revie	w b	y Pro	vider		
Tree Map - Mancenido			Tree Map - Schaefer							
170 Biktarvy	46 Juluca	32 Tivicay	28 Symtuza		48 Genvoya	22 Tivicay	10	10	9	
	38 Genvoya 37 Triumeq	18 7 Descovy 5 11 1	7 6 5 4 4		41 Biktarvy	16 Juluca 13 Triumeq	8 Prezcobio 7 Isentress		3	



DATA JOURNEY

We found data in a hopeless place

What are you talking about?!?

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- Tableau: data visualization software
- Business Intelligence (BI): branch of IT that works specifically to analyze data and bring insights and updates to teams "on the ground"
- Data Warehouse or DataMart: a database "home" for data. Could be established in a SQL environment, Access, etc.
 - Data warehouse = huge
 - DataMart = smaller

How it used to work



- Labor-intensive, ad-hoc model
 - 1. Somebody realizes they need to calculate measure performance
 - 2. They would contact a BI team member and we would write a report in MEDENT, export to Excel, clean data as needed in order to generate measure
 - **3.** BI team member emails the patient registry or plain percentage to requester
 - 4. Repeat over and over and over again
 - "Can you add gender identity to this"
 - "I need this list only for Dr. So-and-so's patients"
- Limited to Excel-based solutions, takes a long time, repetitive

How it works now



• Self-service using Tableau server!

- 1. Somebody wants measures or to understand a known clinical issue
- 2. A BI team member meets with them to design a solution that runs as programmatically as possible
- 3. BI develops what's needed
- 4. It is posted on Tableau leveraging connections to data warehouse
- Everybody wins! BI is working at top of scope and requester can access data at their convenience and explore as much as they want

Data Journey

- EHR 2010 2017: eMDs
 - Full SQL-based data warehouse refreshed nightly
 - Lots of registry-type reports for stakeholders available on-demand through Report Manager
- Switch: April 3rd, 2017
- New EHR: MEDENT
 - No backend data warehouse
 - Need to write reports in EHR's proprietary language and export to Excel for further refinement
 - Not as simple to manipulate records and create user-friendly reporting solutions







Data Journey



• 2017-2018:

- Trillium continues to grow rapidly and so do our reporting needs
- Running ad hoc Excel reports was taking up time that would be better spent crafting real, long-lasting information solutions
- Summer 2018:
 - We need a user-friendly product that can handle multiple data sources
 - Agency purchases 2 Tableau Desktop licenses
 - Analysts begin learning and building views
- 2019
 - Launched Tableau Server, began publishing views for small group

Early Projects

2018 Patient Zip Codes



2000 2500

F > M 156

M → F 153

0

500

Others 82 Gender Non-Co.. 62 Null 0

1,133

1500

1000

Patients

476

500

Lesbian or Gay

Oth



Current Tableau use cases



• PrEP monitoring



Patient Satisfaction



• Rapid testing rates



• COVID-19 testing volume



Best practices



- Have analysts sit in on clinic or quality discussions
 - An integrated analyst knows what the team needs
- Anticipate clinical needs
 - DORA tool was built because we knew cleaning up med lists was a continuous task for team
- Start simple, then improve over time
 - You or your data customers may want the Cadillac, but it's ok to build a go kart first

Questions come up, analysts can answer



- Hypothesis: Patients aren't getting labs done because they are being seen by providers who are not their "own" and/or they aren't coming in
- Answer: Nope most patients are seeing their assigned HIV care provider and most had been seen within the last several months



Chlamydia Breakdowns

Ingredients for Successful Visualizations



- Access to data
 - Had to take many steps to build new structured fields in EHR to capture data elements
 - No longer doing manual exports from Excel to build visualizations
 - Worked with EHR to establish nightly feeds for common data elements into SQL DataMart
- Data consumers
- Discuss data definitions and assumptions beforehand



Provider Perspective and Motivation





Tested for Syphilis

• Early goals were national standards.





Tested for Syphilis

- Early goals were national standards.
- Identify deficits and brainstorm compensatory techniques.

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Chlamydia Over Time



Gonorrhea Over Time



Syphilis Over Time



- Early goals were national standards.
- Identify deficits and brainstorm compensatory techniques.
- Assess changes over time.



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- Compare apples to apples.

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Tested for Syphilis

- Early goals were national standards.
- Identify deficits and brainstorm compensatory techniques.
- Assess changes over time.
- Compare apples to apples.
- Follow-up and Reinforcement.

Goal-Oriented Reinforcement

Rates of patients not screened for Anal Cancer



- Early goals were national standards.
- Identify deficits and brainstorm compensatory techniques.
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- Compare apples to apples.
- Follow-up and Reinforcement.

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Embedded Alarms



-	Group:	Qapi	HIV	Measures

 Due/Alert
 Date
 Re

 HIV Anal Pap, 12/31/18
 18-S

 HIV Gonorrhe 12/31/18
 Prof

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HIV Syphilis A	01/14/20	SYP
CQM 77 HIV/	01/22/20	NEG

- Early goals were national standards.
- Identify deficits and brainstorm compensatory techniques.
- Assess changes over time.
- Compare apples to apples.
- Follow-up and Reinforcement.

Reinforcement





- Early goals were national standards.
- Identify deficits and brainstorm compensatory techniques.
- Assess changes over time.
- Compare apples to apples.
- Follow-up and Reinforcement.



The Golden Swab





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