

## Getting to Zero + The View from Baltimore -OR- A Tale of Two Cities

Victoria A. Cargill, M.D., M.S.C.E.  
Assistant Commissioner Ryan White and Community Risk  
Reduction Services

---

---

---

---

---

---

---

---

---

---

## Baltimore in the 1980s




---

---

---

---

---

---

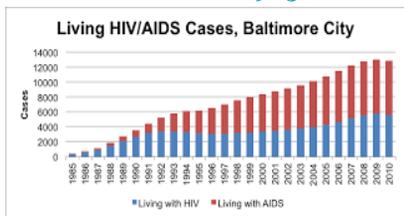
---

---

---

---

## HIV in Baltimore 1985-2010




---

---

---

---

---

---

---

---

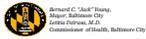
---

---



## GTZ Data- July 2019 – May 2020 Bartlett Specialty Clinic - Updated

- 136 eligible patients with a detectable viral load, 126 (90%) were reached by GTZ Navigator.
- N=126; 90% were male, 90% Black, 81% ≥ 35; 30% reported MSM- and 25% injection drug use as HIV exposure.
- Among patients with >1 repeat viral load, 70% (n=79) achieved viral suppression. 20% sustained viral suppression <200 for > 6 months.
- Overall, (35%) patients received >10 CHW encounters, with an average of 8 encounters (range 1-36) for patients ever virally suppressed and 7 (range 1-23) for patients not suppressed.
  - Encounters were 20% face-to-face, 50% telephonic contact and primarily appointment scheduling/reminders, transportation, emotional support, and systems navigation and advocacy in clinic and community settings.



BALTIMORE  
CITY HEALTH  
DEPARTMENT

---

---

---

---

---

---

---

---

---

---

## Pillars of The GTZ+ Plan:

- Education / Capacity Building / Information dissemination
- Technical Assistance to Clinics
  - HIV Testing, Linkage to care
  - Navigator support services using a IMB adherence model
  - Data management support
- Data Informed GTZ Provider Support
- Evaluation of intervention effect



BALTIMORE  
CITY HEALTH  
DEPARTMENT

---

---

---

---

---

---

---

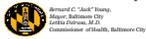
---

---

---

## “Unapologetically enabling”

- Removal of any potential barrier to:
  - Linkage / Access
  - Engagement
  - Retention
  - Adherence
- Focused on community solutions:
  - The program goes beyond the brick and mortar for:
    - Creates opportunity outside traditional clinical spaces
    - Facilitates communication outside traditional clinical hours
    - Supports a new type of client/navigator relationships



BALTIMORE  
CITY HEALTH  
DEPARTMENT

---

---

---

---

---

---

---

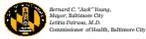
---

---

---

## The Overall Goal: Viral Suppression

- Community Health Workers (CHW) in clinical settings, and CHW/Disease Intervention Specialist (DIS) hybrids in mobile settings.
- Navigators link and engage individuals into HIV care with the goals of: (1) maintained care linkage; (2) improved health outcomes; (3) maintained viral suppression; (4) reduced HIV transmission and (5) faster response to new HIV cases.
- Getting to Zero Plus (GTZ+) targets the reservoir of undiagnosed, unengaged and virally unsuppressed individuals with a focus on youth, YMSM, racial and ethnic minority women, formerly incarcerated, and the marginally housed.
- The GTZ+ navigator-based linkage and engagement program is customized to meet the needs of each targeted population as described in our methodology.




---

---

---

---

---

---

---

---

## GTZ Program Set up: The FQHC Collaboration

**Determine GTZ Site Champion(s):**

**Define collaboration and processes:**

- Data sharing and confidentiality agreement
- CAREWare Data Analyst mirrors and updates VL reports from Bartlett pilot project

**Determine staffing needs:**

- 1 onsite case manager will work with GTZ program

**Monitor and Evaluate:**

- Identify reporting structure to Provider, Clinic and RCHD - GTZ Provider Dashboard / Tracking report
- Review aggregate data for quality / program trends

**Document Intervention:**

- CareWare access using standardized tools already in use by clinic site

**CCOAL**  
A Provider with a fully undetectable patient panel

---

---

---

---

---

---

---

---

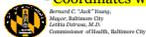
## GTZ+ Navigator Interventions

### Initial outreach:

- Via Phone:
  - Barriers assessment; schedule time to meet at location of **patient's choice**; scheduling appointment(s)
    - Standardized barrier assessment will be made available to all sites

### In-person/In Community:

- Assesses patient's environment and barriers to adherence
- Addresses immediate health and psychosocial needs (housing, shower, etc. apps for insurance/benefits, official identification, other referrals (incl MH, SUD); nutrition; emotional support; clothing/hygiene
- **Coordinates with community partners for services**




---

---

---

---

---

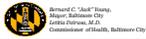
---

---

---

## Summary

- Getting to Zero + builds upon an existing model and expands it to respond to consumer feedback, as well as be nimble in mobile/street settings.
- The overall goal is viral suppression, but care engagement, enhancing trust and removing barriers to care are equally important.
- The team is a collaboration of new and existing partners, including novel housing services and established syringe support programs.
- Creativity to meet the needs of the population, such as a CHW/DIS hybrid to accomplish mandated activities while meeting client need.
- CHW input can identify barriers to care engagement that may be overlooked or seem unimportant that have significant impact.
- In a city with so many challenges, this provides a structure upon which to build collaborations and interventions.



Arnold C. "Abe" Elmgren  
Mayor, Baltimore City  
Loretta P. Brown, M.D.  
Commissioner of Health, Baltimore City



---

---

---

---

---

---

---

---

## Acknowledgements

- **Dr Jason Farley**- Johns Hopkins Reach Collaborative and his entire team.
- **Ryan White Team Leads**
  - Dr. Lin Ferrari
  - Mr. Sonney Pelham
  - Ms. Michelle Muhammad
  - Dr. Lauren Wagner
- **Part A Staff**
  - Joan Carey
  - Catherine Carey
  - Ricky Moyd, Jr
  - Nargis Hussaini
- **Part A Staff (cont'd)**
  - Zach Margulies
  - Keesha Brown
- **New Vision House of Hope**
  - Dr. Michelle Towson
  - Mr. Charles Culver, Sr.
- **Syringe Support Services Program**
  - Derrick Hunt
  - Jeffrey Long
  - Lisa Parker
- **STAR TRACK**
  - STAR TRACK – Dr. Vicki Tepper and Dr. Matthew Grant
- All the patients and consumers



Arnold C. "Abe" Elmgren  
Mayor, Baltimore City  
Loretta P. Brown, M.D.  
Commissioner of Health, Baltimore City



---

---

---

---

---

---

---

---