

## Leadership in Quality Improvement Ben Leroi, Sr. Dir, Special Population Programs for Paola Diaz, VIDA Program Manager at Santa Rosa Community Health

United in heart, health, and justice

# **About Santa Rosa Community Health Center**

As a Community Health Center, Santa Rosa Community Health believes that health care is a fundamental human right—everyone should have the opportunity for a full and healthy life.

We welcome everyone and care for the whole person with compassion and respect for their culture, language, identity, and values.

We do this because each person is unique and deserves to be seen and valued for who they are and the life circumstances that bring them to us.

None of us should ever receive anything less than the best care possible.



### **About Team VIDA**

Team VIDA leverages Ryan White HIV/AIDS Program funding to provide excellent, culturally sensitive health care and supportive services to people living with HIV/AIDS and their affected family members.

Provides whole person care through outpatient ambulatory health services, medical case management including treatment adherence, non-medical case management or psychosocial support services, clinical pharmacist services and comprehensive benefit enrollment.

Team VIDA has a dedicated quality specialist who leads the team's quality improvement projects and data feedback to team members.



### Comprehensive Health Care Coverage QI Project Purpose and Goal

#### **Purpose**

Align with CA Dept. of Public Health Office of AIDS Non-Medical Case Management performance measure for RW Part B grantees.

#### **Ultimate Goal**

To ensure that all PLWH/A receiving care from SRCH's Team VIDA are continuously enrolled for the most comprehensive health care insurances and coverages for which they qualify and that this data is being accurately entered into CDPH Office of AIDS ARIES database.



# About Benefit Enrollment QI Project

#### **Methods**

We used simple steps in this project:

- A project with a good cause
- Continuous improvement and check in

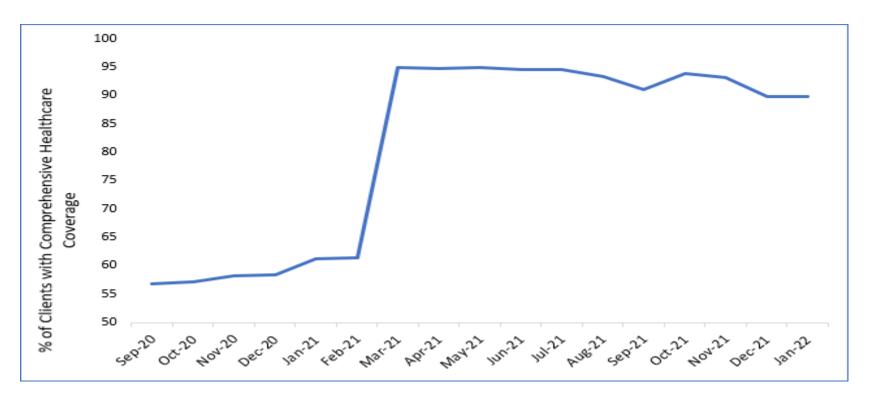
#### **Activities**

- We shared the goal with our team members, and we tied it with a true story from our clinic. Our team was emotionally touched and motivated to do their best because they believed in the good cause.
- Continuous improvements and check in. We scheduled a monthly checkin using the insurance report status then provided it to our enrollment specialist



### Visualizing the Change

Percentage of Clients receiving Non-Medical Case Management Services and were enrolled in Comprehensive Healthcare Coverage - Santa Rosa Community Health Centers





# Lessons Learned – QI Leadership

#### **Successes/facilitating factors**

- Employing a dedicated HIV Quality Specialist is essential to driving projects forward and providing periodic data feedback to the team
- Using an external data warehouse and report writing application ensured easy and accurate on-demand data updates
- Team attendance at an annual quality conference helps reinforce the basic tenets of quality improvement
- Team members were given adequate time to work on this project and illustrate improvement
- Continuously checking-in with the team members and monthly recognition for their effort made improvement possible



### **Lessons Learned**

#### **Challenges/limiting factors**

- Because several patients missed their appointments, our enrollment specialist was unable to discuss insurance options
- Income updates for some patients were not performed
- We had to adjust our workflow to have patients meet with our enrollment specialist prior to meeting with the provider as some patients skip appointments after their provider visit



# **Best Practices – QI Leadership**

- Develop a quality resource guide that is easily accessible to the team
- Allowing for ample administrative time to address the team's questions and to provide guidance
- Designate a quality specialist for the team



# **Culture of Quality**

#### How to create

- Everyone is included from management to clinic staff
- Explain to the team the main impact of carrying out this project and how it will affect patients' lives
- Share the happy success stories that are the results of regularly carrying out this project
- Share progress of projects with the team
- Make sure the assigned staff has the appropriate skills set to effectively function throughout the project

#### How to sustain

- Add project updates to the daily workflow of the team
- Monthly insurance status check-ins
- Openly recognize team achievements during staff meetings



Other staff that works with our patients

Dr. Krumland

Psychiatry

Residents

Ben Leroi

Sr. Dir., Special Population Programs

Population

Paola Diaz VIDA Program Manager

Patricia Ibarra

Clinical Team Assistant



Paloma Blair VIDA Program Specialist

**Judith Brazis** 

ADAP and Access Coordinator



Rose Lapierre

RN Case Manager

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Angela Walker
Pharmacy Support Specialist

Nadya Hristeva Clinical Pharmacist



Patient Care



Dr. Toub
VIDA Clinician

Arcelia Reyes Delgado RN Case Manager Arcelia Delgado

Lily Rosales

Dr. L

Dr. Lozares-Lewis VIDA Clinician Lead

Lily Rosales Medical Assistant





Dr. DeGast VIDA Psychologist

Ibeth Hernandez Medical Assistant Mona Alsaffar VIDA Sr. Quality Specialist Social Work Case Manager

Team Positions not filled

When we work together, united in heart, health, and justice, we can create something magnificent.

We already have.

# Q & A





### **CONTACT INFORMATION**

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