# Panel Management and Task Shifting: What HIV Can Learn from Diabetes

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### Disclosure Form

Itta Aswad has no financial interest or relationships to disclose.

- HRSA Education Committee Disclosures
   HRSA Education Committee staff have no financial interest or relationships to disclose.
- CME Staff Disclosures
   Professional Education Services Group staff have no financial interest or relationships to disclose.



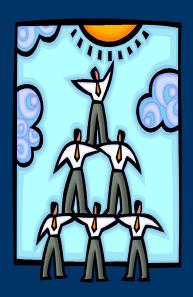
### Learning Objectives

- 1. By the end of this session, participants will be able to describe the key elements of Panel Management.
- 2. By the end of this session, participants will be able to evaluate barriers and facilitators to implementing this design in their agencies.
- 3. By the end of this session, participants will debate the pros and cons of this approach in HIV care.



### Who are we

HIV ACCESS is a consortium of Primary Care clinics working to provide comprehensive quality care to PLWHA



**The Family Care Network** is a consortium of agencies that works to provide comprehensive, services across disciplines for children, youth, women and families living with HIV



# Tyranny of the Urgent

Does this look familiar?

- PCP has too many things to do at once
- Mid-levels and support staff can't get a word in edge wise
- Several missed opportunities



# The reality of the 15-minute visit in primary care

Only 37% of patients in one study were adequately informed about medications they were taking

■ 50% of patients leave office visit not understanding what the doctor said

■ Study of 1000 physician visits, the patient did not participate in decisions 91% of the time.

Roter and Hall. Ann Rev Public Health 1989;10:163. Braddock et al. JAMA 1999;282;2313.



### Preventive care quality

- Over 4000 patient visits by 138 family physicians
- Patients were up to date on
  - 55% of routine screening tests
  - 24% of immunizations
  - 9% of health behavior counseling

Stange et al. Prev Med 2000;31:167



# How Are We Doing in HIV?

- These data are from general primary care, not HIV-specific.
- How are we doing in HIV?
- What are we struggling to get done, especially in communities of color?



### Racial Disparities in Survival

- Late initiation or early HAART discontinuation results in lifeexpectancy loss
- Data indicate minorities present later and have higher rates of premature discontinuation



Losina E et al. 14th CROI; 2007; Los Angeles, CA. Abstract 142.

Slide courtesy of Dr. William King



# Why do we need this change?

- PLWHA are living longer
- List of disease prevention and health promotion tasks they could benefit from extended.
- Communities of color have had lower rates of receiving this kind of preventive care
- Resources are becoming more limited



# Video Case Study: Tri-City Health Center





# What is Panel Management?

- Use a <u>registry</u> to track who needs what
- Have written selection criteria to decide which patients to focus on for what
- Link criteria to <u>standing orders</u> for labs, immunizations, counseling referrals, etc
- Empower MA/peer teams to take over managing routine care outside of the MD/NP visit

Slide courtesy of: Barbara Ramsey, MD



# What can Panel Management do for us?

- Uncouple the Dr. visit from some of the
  - Adherence counseling Smoking cessation
  - Prevention counseling Vaccinations
  - Mental Health and Substance abuse treatment

- Produce actionable interventions
  - phone messaging
  - med reconciliation





### What does Panel Management sound like?

"Hi Andre, I'm calling from Dr. J's office. I see you are overdue for your labs. I have a lab slip for you, can you come in a see me tomorrow? Great, and we can get your flu shot done then too, and we'll set you up to see Dr. J."

"Hello Ms. R, this is Itta calling from Dr. C's office. How are you today? We were looking over your chart and noticed that you are coming up due for your pap smear and also your ADAP needs renewal. Is it ok if I make appts for you next week to get those done?"



# When in doubt, try it out!

Pilot study to investigate

Potential changes in patient care after PM implementation

Quality of Care

Satisfaction with Care



- Started PM in late 2007
- 1 Doctor, 1 Nurse
- 15 patients



#### Before PM

- CD4 test- 48%
- Retention in Care- 51%
- Pap Smear- 69%
- On HAART- 84%
- RPR- 58%
- Hep C Screening- 75%



# Use the Registry Report

- How many clients in your panel?
- What information is available on each patient?
- Which patients are overdue for CD4, Viral Load, TB, Paps?
- Which patients are at goal? Which are not?
- Which patients could be prioritized for self-management support groups?



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		TRUVADA-NORVIR			INVIRASE	ZITHROMAX		
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PE /ACS	DUE	1/12/2009	8/4/2008 08/13/09	10/27/2009	8/12/2008	4/13/2010	3/30/2009	,
NUTRITION REF	DUE	DUE	5/18/2009	4/13/2010	4/13/2010	4/13/2010		
DEPRESSION SCREENING	DUE	11/17/2008	8/13/2009	5/18/2009	DECLINED	4/13/2010	6/9/2009	,
EYE EXAM Q YR	DUE	3/4/2008	2/6/2008		DECLINED	DUE	Mar-09	Due
DENTAL Q YR	DUE	APPT ON 04/30/08	5/20/2008	12/22/2009	DECLINED	DUE	12/15/2008	Due
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PAP Q YR		1/16/2022	ANAL 01/25/2010	10/27/2009		!	Anal 10/7/2009	+
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MAMMO > 40YR		5/2/2009		NA	NA 2/22/2010	-	NA .	+
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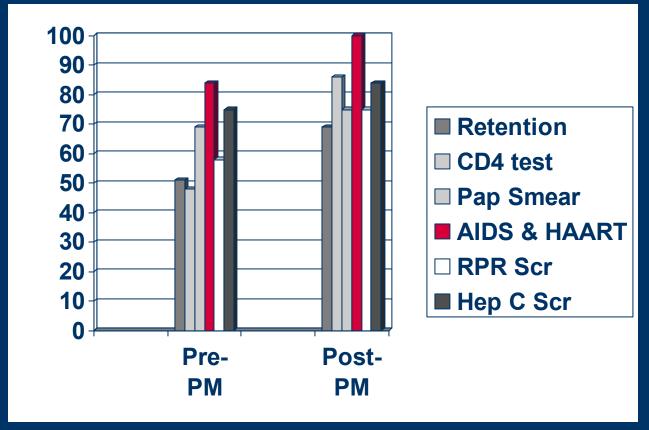


# Exercise: Using the Registry

Exercise: 5 minutes. Which clients should the Panel Manger work with first?

- 5 minutes share results with 2 strangers sitting near you:
  - How did you prioritize the clients?
  - Why?
  - What interventions would you recommend for follow-up?





- Current- 2 Doctors, 1 Nurse and 1 Panel Manager (M.A)
- 30 patients



Staff feelings....

- PM is a helpful tool to monitor and track outlying patient needs
- Decided time can be difficult with influx of patients
- Works best when you have a Panel Manager
- More time consuming, but pays off



Patient feelings.....

- Like being contacted between visits
- Feels that staff are communicating about their needs



### **Alameda County Medical Center**

- 2 Doctors, 2 Nurses, 2
   Panel Managers (M.A), 3
   Social workers
- ~200 patients



Before PM

- CD4 test- 25%
- Retention in Care- 90%
- Pap Smear- 60%
- On HAART- 99%
- RPR- 34%
- Hep C Screening- 30%



# **Alameda County Medical Center**

Staff feelings.....

- More work
- Communication
- Coordination
- Follow-up
- Using tools





### Lessons Learned so far...

- Dedicated staff is a must
- Role Clarity
- Capacity for growth
- More work, but pays off
- Better care!





# Learning from Diabetes

- Protected time
- Standards of Care
- Standing Orders
- Selection Criteria
- PM Self-Assessments
- Lots of Training!





### Do we have the resources to pull this off?

#### 4 Central PM concepts

- 1. Use a registry
- 2. A team of providers willing to align resources
- 3. Prioritizing criteria
- 4. Take care out of the PCP visit when possible



# Next Steps.....

- Identify staff
- Determine PM activities
- Carve out protected time with PCP
- Celebrate successes
- Learning opportunities





### Resources

- Itta Aswad, MPH- <u>iaswad@alamedahealthconsortium.org</u>
- William King, MD, JD-wdking37@yahoo.com
- Barbara Ramsey, MD- <u>bramsey@chcnetwork.org</u>
- Tom Bodenheimer- <u>tbodenheimer@fcm.ucsf.edu</u>
   Training curriculum for health coaches
- Kaiser Permanente- Understanding Panel Management: A Comparative Study of an Emerging Approach to Population Care. The Permanente Journal/Summer 2007/Vol.11 No.3

