NATIONAL PARAMETER STREAMENT



Emerging Issues, Part A & B Resource Trends, and Using RWHAP Funds Efficiently by Saving Time and Money
Session ID: 11047

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Today's Agenda

- Introduction
- Where did we come from?
- Where are we today?- Electronic, Automated End-to-End Billing System!
- Future goals and vision
- Wrap up



Learning Objectives

- Learn about programmatic and infrastructure supports needed to design and implement automated, end-to-end eligibility determination and claims processing
- Explore the use of information technology to reduce manual effort to save time and costs
- Understand how to assess data quality and consistency issues that directly impact fiscal workflow and implement this kind of assessment in their own programs
- Presenters will provide guidance on pitfalls and lessons learned on how to avoid them to those regions interested in replication



Background

- The Tampa-St. Petersburg Eligible Metropolitan Area (EMA) is located on the west central coast of Florida, and is comprised of Hernando, Hillsborough, Pasco, and Pinellas Counties. Since 1992, the Hillsborough County Board of County Commissioners has been the designated Recipient and CEO of the Ryan White Part A funds for the EMA. The Board of County Commissioners delegate responsibility for the administration of the Part A funds to the Ryan White Program Office, which is a division of the Department of Health Care Services, within the Human Services Division of Hillsborough County Government.
- All of the positions directly funded by Ryan White Part A are housed within the
 Department of Health Care Services at the Hillsborough County Center building, which
 contains all major offices of Hillsborough County Government. These positions report
 directly to the Director of Health Care Services. This arrangement promotes a natural
 communication flow that is efficient and ongoing between RW staff and HC staff that is
 funded by Ryan White Part A and avoids duplication of effort.



Background

- General business process involves eligibility and services are entered in one system and then the services are submitted as claims to a third party administrator (TPA) for claims adjudication
- A County data warehouse contains eligibility and claims data for reporting and reconciliation



Challenges

Previously used cumbersome processes

- Legacy System for service entry, Notice Of Eligibility's (NOE's) and supporting documentation for RSR
- Legacy System provided an exportable report with the data fields required for billing but Sub-recipients separately submitted their claims manually through paper-based Health Insurance Claim Forms (CMS 1500 forms). Each CMS 1500 form came with multiple costs - purchase of the forms and shipping fees
- Shared system for two funding sources with different billing processes
- The claims process through the CMS 1500 forms was time-consuming, less secure because claims were mailed to TPA, prone to error and required manual creation (extra staff time)



Challenges

- Paper claims were mailed to the TPA clearinghouse, scanned into an 837 format and sent to TPA for adjudication. Clearinghouse mailing locations changed twice within a year. The site were located in Seattle and Minnesota.
- Scanning errors from paper claims: first letter/digit of diagnosis code cut off, decimal point not picked up in dollar amounts or partial units, poor quality paper claim results in incorrect identification of letters/numbers
- Electronic claims were auto adjudicated at a 75.28% rate. The claim turnaround time from date received by TPA to date processed was in five (5) or fewer days



Challenges

- Logic to provide a non overlapping eligibility file to TPA from legacy system and e2Hillsborough
- Cumbersome manual reconciliation process between the legacy system claims export file and TPA claims processed



Billing/Claims Process in the EMA (Before)

Claim Adjudication **TPA** Digitization **Accounting Process:** Zenith adjudicates 837 claims Clearinghouse scans Accountant processes, loads Provider mails paper CMS CMS1500 and creates and reviews claims. Prepares 1500 to Zenith Clearinghouse and prepares transmission to electronic 837 and sends to payment requests forwarded County Data Warehouse to the County Clerk Zenith **County Clerk Staff Process Procurement Process** Payment info sent to Data Accounting Clerk reviews, Check or e-payment Receipt of services, updates Warehouse then Independent Auditor, P.O. and approves then payment is cleared



User Challenges Summarized

- Inefficient manual claims process
- Expensive for sub-recipients (duplication of client consent and eligibility, billing forms and shipping charges, time and effort)
- An average of 5 days and at most 3 staff members to submit paper claims each month
- Lack of efficient tools and support



II. Where are we today?



What Are Hillsborough County's Business Needs?

- Ryan White Data System compliance with HRSA standards and reporting
- Automated contract management, secure and electronic end-to-end billing system
- Automated eligibility determination to improve data consistency and data quality across all funded Part A sub-recipients
- Elimination of duplicate client files
- Global consent among EMA providers



Stakeholders

- Clients served and the whole Community
- Funded agency front-line staff
- Funded agency supervisors and administrators
- Recipient Program Staff: Ryan White
- Recipient Fiscal Staff
- Recipient IIO, Researchers and Evaluators
- Recipient Policy and Planning
- Recipient Administration
- Federal Funding Sources (HRSA)
- Grants Managers
- Quality Managers
- Department / Leadership
- Planning Groups (Planning Council, etc.)
- Zenith American Solutions -Third Party Administrator (TPA)



Innovative System Design and Features



Automated Client Eligibility Determination

- Automatic algorithm that calculates Eligibility dates based on triggers (some examples below):
 - Client Consent
 - NOE/Recertification
 - Income Verification
 - Federal Poverty Level (FPL)
 - Ethnicity/Race
 - Deceased
- Ryan White Eligibility Plans established for determination of contract type/management and utilization of Part A funds category (formula/supplemental and MAI)

Ryan White Eligibility Plan:

- Plan R (all services excluding Minority AIDS Initiative/MAI)
- Plan RB (all services including MAI Black/African American)
- Plan RH (all services including MAI Hispanic)
- Plan RBH (all services including MAI Hispanic & Black/African American)
- Eligibility Audit Report provides a list of all changes that may have affected a client's eligibility and also provides eligibility history
- Document uploader (Identification, signed forms and etc.)



Client Entry and De-duplication

- Data Migration from legacy system 6,800+ clients
- The system prompts duplicates based on algorithm
- Intake Screen will display a "warning" prompt notifying of possible duplicate
- Service Entry is prevented until County staff is contacted
- Only County staff can resolve/merge duplicates



Service Entry and Claims/Billing

- Easy Submit Component
 - All eligible services captured are displayed for billing review
 - Approved services are selected and submitted
 - Submitted of services are sent to 837 module
 - 837 claims extract file generated every Monday evening
 - Sent to secure County folder for TPA file pick up
 - TPA picks up file and loads for claims review and adjudication
 - Final adjudicated file provided to County
 - Upload into County Data Warehouse, accounting staff process for payment
 - Payment and latest adjudication claims status available to sub-recipients in e2 automatically and electronically (currently in testing for implementation)



Claims/Billing Process in the EMA (fully automated and electronic)

- No more paper claims!
- Electronic claims fully integrated in e2Hillsborough
- Easy claims submission process
- Reduced manual time, cost and effort
- Efficient fiscal grant/contract management
 - Sub-recipient contract snapshot
 - Quarterly caps monitoring
 - Encumbered/billed/remaining balance amount
 - Current Procedural Terminology (CPT) coding integration—capturing client services provided during the office visits.



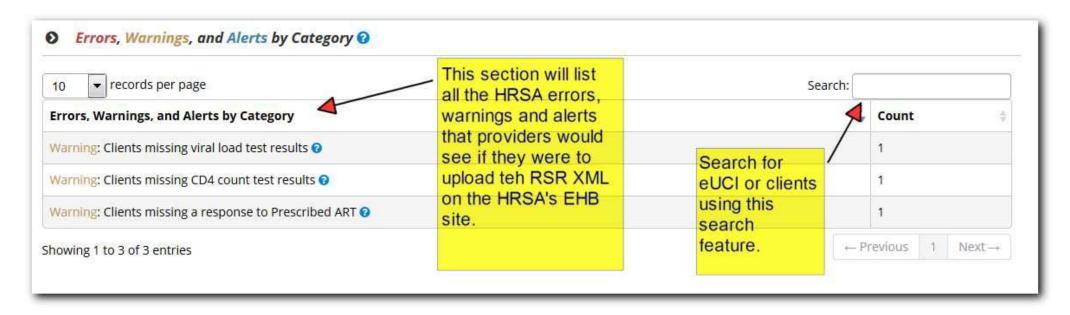
One Click RSR

- E2 RSR Data Dictionary helps Providers understand the mappings between the RSR fields and data fields pulled from e2
- Errors, Warnings, and Alerts by Category
- Client drilldowns report displays list of clients, all issues associated with the client record that can be corrected at one-go
- Completeness Report follows HRSA's manual and specifications. Gives subrecipients a summary of data, in graphs and charts
- Exportable RSR
- Resources Useful Links



Errors, Warnings, and Alerts by Category

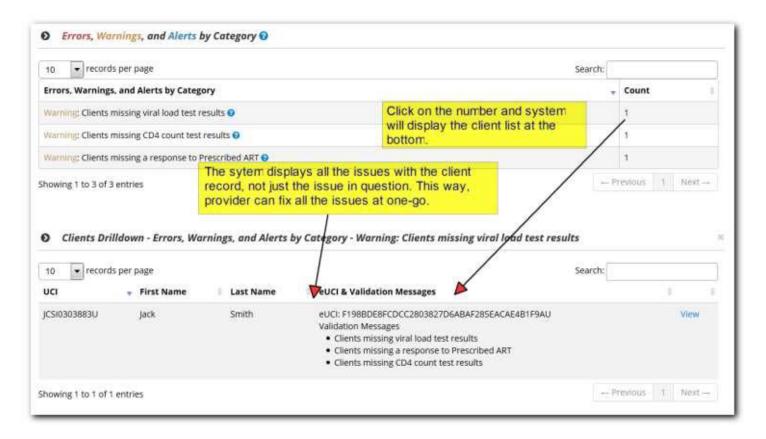
- Errors Clients with errors must be resolved before exporting the RSR XML file from e2
- Warnings It is encouraged providers fix these issues as well. If not, they must provide a
 justification to HRSA when they upload the RSR file to HRSA's site
- **Alerts** it is encouraged that Providers resolve these as well. However, HRSA will not prevent providers from uploading the RSR if there are alerts.





Client Drilldowns

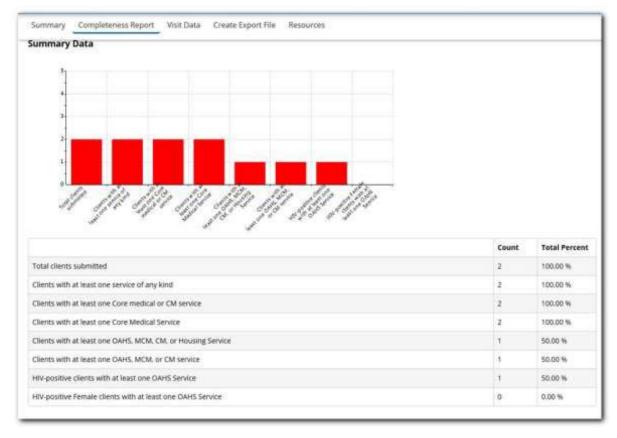
 Client drilldowns – report displays list of clients, all issues associated with the client record that can be corrected at one-go.





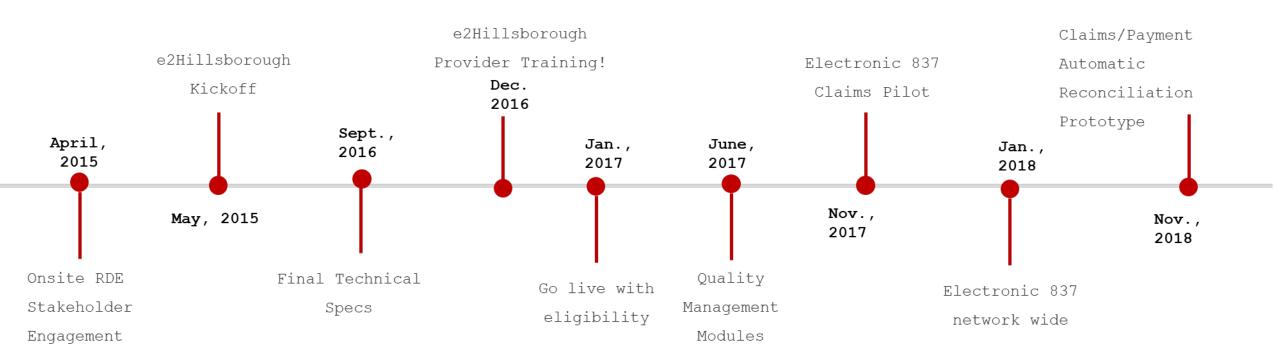
Completeness Report

 Follows HRSA's manual and specifications. Gives sub-recipients a summary of data, in graphs and charts





e2Hillsborough Timeline





e2Hillsborough System

- End-to-end Ryan White Services and Billing Database
 - ✓ CPT coding
 - ✓ 837 Automated Electronic submissions
 - ✓ Claim status and reconciliation
- ✓ One-click RSR Reporting
- Client Eligibility (automated determination based on triggers)
- ✓ Global Consents across the EMA
- ✓ Data Sharing (limited)
- ✓ Contract/Grant Management
- ✓ Data Quality checks
- ✓ Partial Legacy Data Migration
- ✓ Two level data security and secure web hosting



Billing/Claims Process in the EMA (After)

Claim Adjudication:

e2Hillsborough sends 837 file weekly
TPA adjudicates 837 claims and prepares
transmission to County data warehouse



Accounting Process:

Accountant processes, loads and reviews claims. Prepares payment requests forwarded to the County Clerk



Procurement Process

Receipt of services, updates P.O. and approves



Payment info sent to Data Warehouse and e2Hillsborough



Check or e-payment



County Clerk Staff Process

Accounting Clerk reviews, then Independent Auditor, then payment is cleared



Accomplishments!

- ✓ Automated electronic billing submissions. Completely paperless!
- ✓ Sub-recipient time, effort and cost savings
- ✓ Reduced claim denials
- ✓ Faster claim adjudication process (98% auto adjudication)
- ✓ Faster claims processing and payment turn around time (2 day avg. claim adjudication and 16 day avg. for sub-recipient to receive payment across the EMA)
- ✓ No client duplication!



Future Vision

- ✓ e2Hillsborough system enhancements and ongoing innovating strategies and reporting for efficiencies and cost savings
- ✓ EMR integration
- ✓ Eligibility integration with Part B, improve data consistency
- ✓ Data and visual analytics to assess utilization and fiscal trends to assist in planning and meeting goals of national HIV AIDS strategy



Lessons Learned

- This was a more complicated endeavor than originally anticipated.
- Team work and trust across multiple organizational units
- Required customization
- Have an IT design and specifications expert



ReCap

- Automated client eligibility determination
- Streamlined service (claim) submission
- Shared client information
- Improved RSR reporting



Wrap Up!





Thank you

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