Activity 9.3: Developing a Training Plan for PC/PB Officers

TIPS FOR TRAINERS



Suggested Use

Use at the end of your presentation on *Preparing and Supporting PC/PB Officers* to allow participants to apply what they have learned.



Time

60-75 minutes:

- 5 minutes to explain the activity and form groups
- 30 minutes for small group work
- 25-40 minutes for reporting and discussion in the full group



Materials

Handout for Participants: Developing a Training Plan for PC/PB Officers
Quick Reference Handout 9.5: Training and Supporting PC/PB Officers as Leaders



Knowledge or Skill Development

Increased knowledge about strategies and resources for training PC/PB officers, and the ability to apply that knowledge by exploring ways to improve officer training in their own PC/PB.

Activity Steps

- 1. Review the scenario and refine it if necessary so it is appropriate for your EMA/TGA.
- 2. Divide participants into small groups of 4-6 people, by counting off. Distribute copies of the Handout for Participants and Quick Reference Handout 9.5
- 3. Ask the small groups to select a **facilitator** to coordinate the work of the group and participate, a **recorder** to summarize the discussion on easel pad paper, and a **reporter** to present the small group's approach to the full group. The same person may serve as recorder and reporter if that is the group's preference.
- 4. Give the small groups about 30 minutes to discuss the situation and come up with a training plan. Give them a 5-minute warning, and allow an extra 5 minutes if needed for summarizing their training plans on easel pad paper.
- 5. Ask for a volunteer to report first. Have the reporter for that group summarize its plan for officer training in 3-5 minutes. Give other members of that group a chance to add or clarify. Then ask the other groups to describe additional or different ideas for officer training.
- 6. Address questions and issues raised by the group, and help participants reach consensus on key priorities for officer training. Summarize the main lessons from the discussion.

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HANDOUT FOR PARTICIPANTS

Instructions

- 1. Work in your small group, choosing a **facilitator** to coordinate the work of the group and participate, a **recorder** to summarize your group's plan on easel pad paper, and a **reporter** to present the small group's approach to the full group. The same person may serve as recorder and reporter if that is the group's preference.
- 2. Individually review the Situation below, and skim the Quick Reference Handout 9.5, including the PC/PB Officer Development Menu chart.
- 3. Now work as a group, using the information presented during the training, the PC/PB Officer Development Menu chart, and your own experience. Recommend a preliminary training plan for officers, focusing on new officers, including most-needed knowledge and skills and suggested training strategies and timeline.
- 4. You have 30 minutes.

The Situation

Your PC/PB has been changing a lot over the past several years. Almost three years ago, you revised your Bylaws. They now allow PC/PB members to serve up to two consecutive three-year terms. Current members were "grandfathered" for three years, but at the end of this program year, 11 veteran members will "term out." Seven of them are PC/PB or committee officers. You also adopted a system of requiring that each committee have two Co-Chairs, and strongly encourage that one of them be an unaligned consumer of Part A services. Your PC/PB Co-Chairs serve two-year terms. Committee Co-Chairs are elected by members and serve one-year terms.

Next year you expect your junior Co-Chair to become the senior Co-Chair, and there will be one new Co-Chair. Six of the current 10 committee Co-Chairs will be leaving the PC/PB. This means that you will have at least seven new officers, and some of them will probably have served on the PC/PB for one year or less.

Your PC/PB provides a half-day orientation for new members and one day of training a year for all members. It also has fairly frequent mini-training sessions during PC/PB or committee meetings. Often the PC/PB support staff manager helps prepare new officers, and the senior Co-Chair typically mentors the junior Co-Chair. More experienced committee members including past committee Chairs sometimes informally mentor new committee officers. But you have never had a formal training process for officers.

Now you need to develop one. Several of the veteran members, including the senior Co-Chair, have offered to help with training and/or mentoring.

You are members of a Working Group of veteran and new PC/PB members chosen by the Executive Committee to:

- 1. Identify the knowledge and skill development priorities for officers—the areas in which they are most likely to need training
- 2. Recommend an approach for officer training—suggested training strategies and a process and timeline for providing the training

Quick Reference Handout 9.5 identifies the following as important knowledge and skill areas for PC/PB and committee officers:

Knowledge Areas

- 1. The Ryan White HIV/AIDS Program (RWHAP)
- 2. Your EMA/TGA and its Part A Program
- 3. Your PC/PB governance and operations
- 4. PC/PB membership
- 5. PC/PB status and work plan

Skill Areas

- 1. HIV community planning
- 2. Communications
- 3. Meeting rules and procedures
- 4. Recipient relations
- 5. Leadership/group process