

EXEMPLARY INTEGRATED HIV PREVENTION AND CARE PLAN SECTIONS



**INTEGRATED
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Integrated HIV Prevention and Care Plan

Integrated HIV Surveillance, Prevention, and Care Plan, 2017-2021

REGION	Dependencies
PLAN TYPE	Integrated state/city/county prevention and care plan
JURISDICTIONS	Puerto Rico, San Juan EMA
HIV PREVALENCE	High

Puerto Rico has provided a visually appealing, clear, and informative table outlining the Integrated HIV Prevention and Care Plan, including goals consistent with the National HIV/AIDS Strategy, SMART objectives and the strategies and activities to achieve them, target populations, and who is responsible for each activity. There are also specific and measurable metrics listed for each SMART objective to be used to monitor each objective. It is clear that thoughtful and realistic consideration was given to these components in the Integrated HIV Prevention and Care Plan.

SELECTION CRITERIA: INTEGRATED HIV PREVENTION AND CARE PLAN

Exemplary Integrated HIV Prevention and Care Plan sections met the following criteria (based on the Integrated HIV Prevention and Care Plan Guidance):

- Comprised of SMART objectives, strategies to correspond to each objective, activities, targeted population, timeframe, resources needed, who is responsible for each task, covers time period 2017-2021
- Specific metrics to monitor activities
- Objectives and activities aimed at addressing gaps along the HIV Care Continuum.
- Objectives that align with the National HIV/AIDS Strategy (NHAS)
- Description of how the Integrated Plan was developed



Additional exemplary plan sections are available online:
www.targetHIV.org/exemplary-integrated-plans

SECTION II: INTEGRATED HIV SURVEILLANCE, PREVENTION AND CARE PLAN

A. INTEGRATED PLAN

This section includes the Integrated Plan developed for the jurisdiction. According to Federal Guidelines, it includes the following components:

Goals: broad statement of purpose that describes the expected long-term effects of activities consistent with the National Strategy.

Objectives: measurable statements that describe results to be achieved.

Strategies: the approach by which the objectives will be achieved.

Activities: Steps and actions required to implement the strategy and achieve the objectives.

Target populations: The group of individuals, organizations or other entities to which the activity is directed; that is, expected to be affected or impacted by the activity. Depending on the activity, may include groups of people with risk behaviors, people living with HIV, service providers, service managers and the Academy, among others.

Responsible: Groups, organizations or sectors that play an important role in the implementation of the strategies and activities.

Indicators: Data, measures or information sources through which the expected outputs of each activity are measured.

The resources committed by the jurisdiction toward implementing the activities, are included in Section I-B of this document.

There were two types of barriers identified through the planning process that may affect the implementation of the plan: barriers associated with the financial crisis / condition of the government of Puerto Rico and those related to the limitations imposed by the existing legal framework and public policy. Additionally, it is also challenging the facilitation or implementation of the necessary communication, coordination, collaboration and accountability systems needed to bring together the different sectors involved in the provision of HIV prevention and care services to facilitate or enhance integration of services. To address these barriers, various strategies and activities are included in the Plan, particularly in Goal # 4.

GOAL 1:

Reduce New HIV Infections

Objective 1.1: Increase from 88% to 90% the percentage of people living with HIV who know their serostatus

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
1.1. A Implementation of routine HIV testing for the general population in clinical settings.	Develop and disseminate a guide of best practices for the implementation of routine HIV testing in Puerto Rico. Expand educational efforts and training to health professionals about routine testing and everything related to the diagnosis.	Clinical scenarios ¹⁷ , Health professionals	By June, 2017	PRDOH (OCASET) Academia	<ul style="list-style-type: none"> • Developed guide • Number of clinical scenarios which received the guide • Number of health professionals who received the guide
	Promote and expand access to HIV testing in clinical settings by implementing the guidelines of practical improvements on routine HIV testing.	Health Professionals, including primary care physicians and hospitals	Continuous during the period	Health Professionals Councils, PRDOH (OCASET), AETC, Insurance companies, Examining Boards, Professional Associations, Academia	<ul style="list-style-type: none"> • Number of activities and training sessions provided • Number of participants
	Develop and implement a strategy for routine HIV testing to make it sustainable in the long term.	Health Professionals, including primary care physicians and hospitals	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, service providers, insurance companies ¹⁸ , Office of the Commissioner of Insurance Department of Correction	<ul style="list-style-type: none"> • Number of tests • Positivity • Number of clinical scenarios • Number of health care providers
		Department of Health, Service Providers ¹⁹	2018-2021	PRDOH (OCASET) Funds recipients for HIV services, Service Providers, Private Entities	<ul style="list-style-type: none"> • Developed strategy • Number of clinical scenarios that received the guide • Number of providers who received the guide • Number of scenarios where the routine test service remains

¹⁷ By clinical scenarios it refers to the wide range of clinical providers, private, public and non-profit. Therefore it includes medical offices, hospitals, and community health centers Section 330 (Primary Health Centers 330), among others.

¹⁸ "Funds recipients for HIV services" refers to those entities that receive funds from the Department of Health, HRSA or CDC to provide prevention or treatment services for HIV.

¹⁹ Service providers refers to public, private for-profit or private nonprofit entities that provide services related to the prevention or treatment of HIV in the jurisdiction, regardless if they are recipients of funds under the CDC or HRSA.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
1.1B. Identify efficient efforts for HIV testing services to be provided to populations at risk, (particularly PID, MSM, Young MSM ²⁰ , Trans Population, Heterosexual Women and other emerging populations) in non-clinical settings.	Development and promotion of recommendations to address the barriers that have been identified in laws/regulations/policies applicable to sample collection related to rapid testing in non-traditional settings	PRDOH, Service Providers, College of Medical Technologists, PRHIA, Insurance Commissioner, HIV Community	By December, 2017	Service entities, PRDOH (OCASEI, Legal Office, SARAF, for its Spanish Acronym), College of Medical Technologists, Public Policy Committee ²¹	<ul style="list-style-type: none"> List of recommendations to be promoted for the removal of identified barriers
	Increase non-clinical scenarios where HIV testing is performed, aimed at populations with risk behaviors	Service entities, service providers	Continuous during the period	PRDOH (OCASEI), Funds recipients for HIV services,	<ul style="list-style-type: none"> Number of non-clinical scenarios Number of tests performed in non-clinical scenarios by region and municipalities Positivity
	Implement innovative testing activities ²² focused on populations with high HIV risk behaviors	PID, MSM, Young MSM, Trans Population	Continuous during the period	Service entities, PRDOH (OCASEI), Funds recipients for HIV services,	<ul style="list-style-type: none"> Number of activities implemented Number of participants
	Design and implement educational campaigns, that are culturally competent and focused on diverse populations and/or populations with high risk behaviors in order to raise awareness around the screening and prevention of HIV and other STIs.	Young, Young MSM, Trans Population , Heterosexual Women, PID, MSM, emerging populations	Continuous during the period	PRDOH (OCASEI) Public and Private Sectors Academia	<ul style="list-style-type: none"> Number of designed educational campaigns Number of published educational campaigns Date and duration of the campaign Media Campaign's Reach²³

²⁰ For purposes of this intervention, young MSM is defined as men between the ages of 13 to 29 years.

²¹ Public Policy Committee refers to the Multi-sectoral Committee proposed to be created as part of Goal # 4 strategies. It will seek to strengthen public policy and promote greater involvement of the country's sectors related to surveillance, prevention and treatment of HIV/AIDS, STIs, Hepatitis and TB in Puerto Rico.

²² By innovative HIV testing activities, it means that activity or combination of activities, creative, effective, cost-efficient, that produce sustainable results and greater impact on preventing HIV in specific groups or communities.

²³ Campaign's reach means the number and/or percent of people who were exposed to the campaign.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
Promote changes in legislation to allow for rapid testing to be performed in non-clinical settings as well as the use of other new testing technologies	To Monitor the existing data of HIV infection and prevention efforts to direct resources to the areas identified having the highest HIV incidence and prevalence. Allocate resources in accordance to the geographical distribution of the infection and the areas of highest incidence and prevalence. To develop and disseminate a protocol to identify risk factors and management and/or referral of people with negative results, that are at considerable risk for acquisition of HIV.	HIV Surveillance System Prevention Division Young MSM, MSM, Trans Population, PID, Heterosexual Women Service providers, non-clinical scenarios	Continuous during the period Continuous during the period 2018	PRDOH (OCASET), Surveillance Office Funds recipients for HIV services, PRDOH (OCASET), Surveillance Office, service providers PRDOH (OCASET) Funds recipients for HIV services, Service providers	<ul style="list-style-type: none"> • List of recommendations on legislation • Updated epidemic information • Information on targeted resources • Updated information on prevention efforts • Report on resources allocated by area and incidence and prevalence by geographic area • Developed protocol • Number of service providers which received the protocol

Objective 1.2 Reduce the number of new diagnoses by at least 25 percent.

Strategy	Activities	Target populations	Timeline	Responsible/Collaborators	Indicators
1.2.A To expand prevention initiatives for HIV with a combination of approaches based on evidence, targeted at people with risk behaviors ²⁴ for HIV infection, including MSM, PID, PUD, Heterosexual Behavior, Sex Workers, Trans Population and Homeless Persons.	Expand the scope of the needle exchange strategy and harm reduction island wide.	MSM, PID, Sexual workers, Heterosexual behavior, Homeless, Trans Population	Continuous during the period	PRDOH (OCASET), Fund providers, Service providers Public-Private Partnerships, CoPuReDa, for its Spanish Acronym MHAASA,	<ul style="list-style-type: none"> • Number of needle exchange programs and harm reduction island wide • Number of participants in needle exchange programs and harm reduction island wide
	To promote the availability, accessibility and acceptability of condom distribution through a structural intervention. ²⁵	Service entities	Continuous during the period	Funds recipients for HIV services, Service providers	<ul style="list-style-type: none"> • Number of collaborators for condoms distribution • Number of condoms distributed • Variety of condoms distributed
	To strengthen the link to services ²⁶ to prevent new infections in HIV-negative people who maintain risk behaviors.	People with risk behaviors	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, MHAASA Service providers	<ul style="list-style-type: none"> • Number of persons referred to services
	To strengthen the implementation or expansion of high impact prevention interventions (HIP, for its acronym in English) based on evidence, to reduce risk behaviors.	People with risk behaviors	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, Service Providers Academia	<ul style="list-style-type: none"> • Number of implemented interventions • Number of participants of high impact interventions

²⁴ Risk behaviors includes those behaviors as, for example, problematic substance use, sex with multiple partners and unprotected sex, which could increase the risk of contracting HIV.

²⁵ According to the CDC, a structural intervention, seeks to produce changes in the environment or context that are aimed at increasing the availability, accessibility and acceptability in the use of condoms.

²⁶Services refers, for example, to those related to STIs, Tuberculosis and Hepatitis C, among others.

	To establish Multi-sectoral collaboration agreements to impact populations through non-traditional activities aimed at HIV prevention.	Government and non-government agencies, private sector	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, Government and non-government agencies	<ul style="list-style-type: none"> • Number of established agreements
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
1.2. B To expand access to prevention services using innovative and evidence-based strategies, including combined approaches aimed at people living with HIV.	Promote the identification and allocation of resources for the development of innovative local evidenced based interventions	Academia, Funds recipients for HIV services	Continuous during the period	PRDOH (OCASET), Academia, Funds recipients for HIV services	<ul style="list-style-type: none"> • Number of projects aimed at the study and development of innovative local interventions and evidence-based
	Strengthen the integration and early link to treatment and other supportive services for people living with HIV in order to keep a suppressed viral load.	People living with HIV	Continuous during the period	HUD, MHAASA, PRDF, PRDHL, PRDOH, PRDCR	<ul style="list-style-type: none"> • Numbers of linkages to care • Number of referrals to support groups • Number of referred persons linked to services
	Strengthen the partner notification strategy at the moment of testing and as routine during the provision of care and treatment.	People living with HIV and their partners	Continuous during the period	PRDOH (OCASET, CPTETs, for their Spanish acronym), Health Services Providers	<ul style="list-style-type: none"> • Number of persons linked to PS • Number of tests performed
	Intensify efforts to promote linkage to care, medication adherence and retention in treatment.	People living with HIV	Continuous during the period	PRDOH (OCASET, HIV Surveillance Office), Funds recipients for HIV services, CBO	<ul style="list-style-type: none"> • Number of linkages to care • Number of persons retained on treatment
	Strengthen the availability, accessibility and acceptability of condom distribution through structural intervention.	Service entities	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, Service providers	<ul style="list-style-type: none"> • Number of collaborators for condoms distribution • Number of condoms distributed
	Strengthen the implementation or expansion of evidence based high impact prevention interventions (HIPs) to reduce risk behaviors.	People living with HIV	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, Service providers	<ul style="list-style-type: none"> • Number of interventions • Number of participants

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
<p>Design and implement culturally relevant and competent educational campaigns that addressing issues of stigma and discrimination on HIV and sexuality.</p>	<p>MSM, Trans Population , Young (13-29), Women, PID, general community</p>	<p>Continuous during the period</p>	<p>PRDOH (OCASET), Government and non-government agencies, Planning Advisory Bodies</p>	<ul style="list-style-type: none"> • Number of educational campaigns designed • Number of published educational campaigns • Date and duration of the campaign • Media • Campaign's reach 	
<p>1.2. C To implement education activities to increase knowledge about effective prevention services, including pre-exposure prophylaxis (PrEP) and post-exposure prophylaxis (PEP / nPEP).</p>	<p>Develop and disseminate a guide of standards of care for people at significant risk of contracting HIV in order to educate them about the PrEP intervention.</p>	<p>People with significant risk behavior</p>	<p>By June, 2017</p>	<p>PRDOH (OCASET), Service providing agencies, PrEP/PEP Advisory Committee, Academia</p>	<ul style="list-style-type: none"> • Developed Guides • Number of providers which received the guide
	<p>Educate clinical service providers about the importance of PrEP/PEP/nPEP.</p> <p>Educate the public about PrEP/PEP/nPEP, its benefits and how to access it.</p>	<p>Service Providers, Insurance companies/Office of the Commissioner of Insurance</p>	<p>By June, 2019</p>	<p>PRDOH (OCASET), AETC , Medical/Clinical/Administrative Directors, PrEP/PEP Advisory Committee /Hospitals, CPIETs</p>	<ul style="list-style-type: none"> • Number of performed educational activities • Number of providers that participate of the educational campaigns • Number of representatives from insurance companies participating in educational activities
			<p>Population in general and people with significant risk behaviors</p>	<p>2019</p>	<p>PRDOH (OCASET, CAVV), Service providing agencies, PrEP/PEP Advisory Committee, community-based organizations, hospitals Association, Academia, and other collaborators</p>

		Population in general and people with significant risk behaviors	2019	PRDOH (OCASET), Service providing agencies, PrEP/PEP Advisory Committee	<ul style="list-style-type: none"> • Number of providers offering PrEP/PEP/nPrEP • Number of PrEP/PEP/nPrEP referrals • Number of persons using PrEP/PEP/nPrEP
	Monitor and evaluate the implementation of PrEP/nPrEP in populations with significant risk behaviors.	Service Providers, Insurance Companies	2020-2021	PRDOH (OCASET), Service providing agencies, PrEP/PEP Advisory Committee Academia	<ul style="list-style-type: none"> • Monitoring reports and evaluation according to indicators to be developed
Objective 1.3 Reduce the percentage of men who have sex with men and women with heterosexual behavior who have engaged in HIV-risk behaviors by at least 10 percent.					
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
1.3. A To deliver prevention strategies, scientifically based and age-appropriate to address HIV risk reduction among MSM, young MSM and heterosexual women. .	Establish partnerships with the Department of Education, universities and post-secondary institutions to implement strategies and activities around HIV and STI prevention.	Department of Education, University and non-University Postsecondary Institutions	Continuous during the period	PRDOH (OCASET), Division of Mothers and Children), Department of Education, Service Providers, Public Policy Committee, Academia	<ul style="list-style-type: none"> • Number of agreements/ alliances with educational institutions • Number of activities carried out by entities as part of those agreements • Number of people participating of the activities
	Ensure the availability, accessibility and acceptability of condom distribution through structural intervention aimed at MSM, young MSM and heterosexual women. .	Service entities	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, Service providers PRDOH (OCASET), AETC, College of Medical Technologists, Professional Associations and Boards of Examiners, HIV Treaters Association PRHIA (ASES, for its Spanish Acronym), Insurance Companies, CoPUReDa	<ul style="list-style-type: none"> • Number of collaborators for the distribution of condoms • Variety of condoms distributed • Number of condoms distributed to the young

Promote education on PEP/PEP/rPEP among young people at significant risk.	Young MSM	By July, 2018	PRDOH (OCASET, Division of Mothers and Children), Agencies that provides services, Academia	<ul style="list-style-type: none"> • Number of educational activities carried out • Number of young people participating in educational activities
Strengthen the implementation of evidence based, high impact prevention interventions (HIP) or other public health strategies to reduce risk behaviors among Young MSM.	Young MSM	By July, 2018	PRDOH (OCASET) service providers, Academia	<ul style="list-style-type: none"> • Number of high impact prevention interventions implemented • Number of participants at the high impact prevention interventions
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators
1.3.B: Provide prevention comprehensive strategies, age-appropriate and scientifically accurate prevention messages and sex education addressing HIV risks for young MSM and Transgender individuals	Establish an agreement with the Department of Education and other entities that group together private schools and alternative schools to facilitate the development and implementation of a comprehensive sexual education curriculum for young people.	Teachers in general and other personnel in schools	2019	<ul style="list-style-type: none"> • PRDOH (OCASET, Division of Mothers and Children), Department of Education, Entities grouping private schools and alternative schools • Established collaborative agreement • Developed or modified curriculum
	Provide technical assistance to the Department of Education and private schools in the country, for the implementation of updated scientifically based HIV and STIs in the school population.	Young MSM and Trans	Continuous during the period	<ul style="list-style-type: none"> • PRDOH (OCASET, Division of Mothers and Children), Department of Education, Agencies providing services, Association of Private Education • Number of technical assistance sessions • Number of participants in technical assistance sessions

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
1.3.C To disseminate scientific-based HIV prevention messages that are appealing to the community around HIV risks and prevention strategies among young MSM and Trans.	Develop an educational campaign to eliminate the stigma and barriers that limits HIV prevention and treatment.	Young MSM	Continuous during the period	PRDOH (OCASET, Division of Mothers and Children), Department of Education, Service Providers, Academia, Private sector	<ul style="list-style-type: none"> • Number of designed educational campaigns • Number of published educational campaigns • Date and duration of the campaign • Exposure to media • Campaign's reach

²⁷ By digital media it refers to the Internet, social networks, cellular and other non-traditional media that make use of new technologies.

GOAL 2:

Increase Access to Care and Improve Health
Outcomes for People Living with HIV

Objective 2.1: Increase the percentage of newly diagnosed persons linked to HIV medical care within one month of their HIV diagnosis to at least 85 percent.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
2.1.A To establish integrated systems to link people to clinical care immediately after HIV diagnosis.	Educate health professionals, HIV Care Liaison Staff and clinical case management personnel, epidemiology technicians and professionals at pharmacies, hospitals, emergency rooms and multidisciplinary teams on the importance of early linkage to treatment.	Healthcare professionals HIV Care Liaison Staff Clinical management personnel	Annually	PRDOH (OCASET), Funds recipients for HIV services, AETC, Academia Insurance Companies, PRHIA/Commissioner of Insurance/Community Health Centers (Section 330 CHCs) Hospitals Association	<ul style="list-style-type: none"> Number of educational activities Number of health professionals and other personnel involved in educational activities
	Strengthen education and training for licensed health professionals around the importance of prevention, management and service network for HIV treatment services.	Licensed health professionals	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, Service providers, AETC, Examining Boards and Professional Associations	<ul style="list-style-type: none"> Number of educational and training activities performed (including the activity title and the date it was offered) Number of licensed health professionals who participated in education and training activities
	Promote education on issues related to early linkage to HIV care as a requirement for continuous education, for the renovation of health professional license, among other issues related to HIV.	Licensed health professionals	2018	PRDOH (OCASET), Examining Boards and Professional Associations	<ul style="list-style-type: none"> Number of credits required to the health professionals as a result of these efforts
	Establish education campaigns for the population and for clinical service providers to promote the importance of early linkage to HIV care.	Support and clinical services providers	Continuous during the period	PRDOH (OCASET) and Communications Office) Funds recipients for HIV services, Service providers, Clinical Service Providers, Planning Advisory Bodies	<ul style="list-style-type: none"> Evidence of the education campaign for the population and service providers. Date and duration of the campaign Media used Number of messages by media
	Promote the implementation of extended service hours for HIV/STI care and treatment services.	HIV Clinical Services Providers	2017	PRDOH (OCASET), HIV and STIs Clinical Services Providers	<ul style="list-style-type: none"> Number of clinical centers with extended service hours compared to previous service hours previous to the implementation of the activity

				- Evidence of extension of service hours in clinical services
Develop standard guidelines for the establishment of a patient navigation model for linkage to care and other supportive services, according to the patient's needs.	Providers of HIV Prevention and Care Services	2017-2018	PRDOH (OCASET), CBO and Funds recipients for HIV services	<ul style="list-style-type: none"> • Uniform guides and/or developed protocols for the implementation of the patient navigation model - Approval date for guidelines and/or protocols
Implement a universal consent sheet that will simplify the process for searching and linking newly HIV diagnosed persons to care and other supportive services.	Providers of HIV Prevention and Care Services	2017	PRDOH (OCASET, Legal Office), Funds recipients for HIV services, Planning Advisory Bodies	<ul style="list-style-type: none"> • Implemented universal consent form - Date approved - Starting using date
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators
2.1 B. To implement integrated and culturally sensitive services to link populations such as MSM, young MSM, PID and transgender into care.	Service providers	Continuous during the period	PRDOH (OCASET, Human Resources), AETC, Funds recipients for HIV services, Academia, MHAASA	<ul style="list-style-type: none"> • Number of providers who receive training on culturally sensitive approaches on services towards populations: Young MSM, PID and Trans Population diagnosed with HIV.
Provide training to existing providers as well as health related professionals students in sensitivity and management of HIV positive MSM, young MSM, and transgender populations.	Service Providers Student of health related professions	Continuous during the period	PRDOH (OCASET, Human Resources Office), AETC, Funds recipients for HIV services, Insurance Companies, Office of the Commissioner of Insurance, MHAASA, Academia	<ul style="list-style-type: none"> • Number of training activities to existing providers - Dates • Number of providers who participated in the training.
Develop and implement a culturally sensitive protocols to link and provide clinical services to HIV positive MSM, young MSM, PID, transgender populations and the criteria for their evaluation.	Service providers	2017-2018	PRDOH (OCASET, Public Policy Committee), Funds recipients for HIV services, Planning Advisory Bodies, MHAASA	<ul style="list-style-type: none"> • Evidence of developed culturally competent protocol - Protocol title • Approval date

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
2.1.C To address the systemic barriers to early linkage of the newly HIV diagnosed persons.	To identify and deepen on the systemic barriers that hinder linkage to care of persons recently diagnosed with the HIV infection over a period of 30 days or less.	Providers of HIV Prevention and Care Services	2017	PRDOH (OCASET), Legal Office, Funds recipients for HIV services, Planning Advisory Bodies	<ul style="list-style-type: none"> • Inventory or list of identified systemic barriers
	Provide training on the developed culturally sensitive protocol to link and provide clinical services to HIV positive MSM, young MSM, PID and transgender populations.	Service providers	2018 and above	PRDOH (OCASET), Public Policy Committee, Funds recipients for HIV services	<ul style="list-style-type: none"> • Number of providers receiving training about the protocol
	Implement and monitor the implementation of a culturally sensitive protocol to link and provide clinical services to HIV positive MSM, young MSM, and transgender populations.	Service providers	2018-2021	PRDOH (OCASET), Public Policy Committee, Funds recipients for HIV services	<ul style="list-style-type: none"> • Number of entities that adopted the protocol • Number of MSM linked to services on entities that adopted the protocol • Number of Young MSM linked to services on entities that adopted the protocol • Number of PID linked to services on entities that adopted the protocol • Number of Trans linked to services on entities that adopted the protocol

Disseminate the strategies that address systemic barriers to achieve early linkage to care.	<p>Providers of HIV Prevention and Care Services</p> <p>2018</p>	<p>PRDOH (OCASET), Funds recipients for HIV services, Planning Advisory Groups</p> <ul style="list-style-type: none"> • List of activities conducted, dates and persons reached 	<ul style="list-style-type: none"> • Number of disseminated reports on strategies to address identified systemic barriers, methods and/or activities to disseminate information • List of activities conducted, dates and persons reached
Implement strategies that address the systemic barriers that support early linkage of people newly diagnosed with HIV and the integration of care system.	<p>Providers of HIV Prevention and Care Services</p> <p>2018-2021</p>	<p>PRDOH (OCASET), Funds recipients for HIV services</p>	<ul style="list-style-type: none"> • Number of entities that adopted some of the strategies to address systemic barriers • Number of implemented strategies that address systemic barriers • Number of newly diagnosed PLWH that linked early to care for each facility or entity that adopted the developed strategies
Evaluate the implemented strategies that address systemic barriers for early linkage (30 days) of people with a new HIV diagnose.	<p>Providers of HIV Prevention and Care Services</p> <p>2020</p>	<p>PRDOH (OCASET), Funds recipients for HIV services, Planning Advisory Bodies</p>	<ul style="list-style-type: none"> • Quarterly progress reports to measure the increase or change in compliance with the indicator for early linkage to early care.

Objective 2.2 Increase the percentage of persons with diagnosed HIV infection who are retained in HIV medical care to at least 90 percent.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
2.2. A To strengthen the service infrastructure to increase the capacity of the integrated health system, and the number and diversity of clinical providers for prevention, treatment and supportive services available for people living with HIV.	<p>Develop an integrated system of prevention, clinical and supportive services for the implement coordinated and focused efforts to address the needs of the target populations.</p> <p>Establish agreements to develop effective systems of coordination, communication and collaboration for prevention, treatment and supportive services to increase availability of services.</p>	Service providers	2018	PRDOH (OCASET), Public Policy Committee, Service Providers, PRHIA/ Planning Advisory Bodies, MHAASA, Patient Attorney's Office, Academia	<ul style="list-style-type: none"> Evidence of developed integrated services system <ul style="list-style-type: none"> - Areas - Components - Implementation Plan Number of established agreements and list of organizations/providers with which agreements were established. <ul style="list-style-type: none"> - Evidence of collaborative agreements
		Service Providers Government Agencies Private Entities	2018-2019	PRDOH (OCASET), Legal Office, Funds recipients for HIV services	<ul style="list-style-type: none"> Number of performed agreements and list of organizations/providers with which agreements were established. Number of performed educational activities Number of service providers who participated in the educational activities
	<p>Educate service providers around the new system of coordinated care, focused on the needs of the population with emphasis on retention in care and adherence to treatment.</p> <p>Monitor the implementation of the integrated prevention, treatment and supportive services.</p>	Health Providers, Linkage to care personnel	2019-2020	PRDOH (OCASET), Funds recipients for HIV services, AETC	<ul style="list-style-type: none"> Number of performed educational activities Number of service providers who participated in the educational activities
		Service providers	2019-2021	PRDOH (OCASET), Planning Advisory Bodies	<ul style="list-style-type: none"> Quarterly Progress Report in compliance with the Implementation Plan for each point of interest: A) prevention, b) treatment and c) support, on the following variables: <ul style="list-style-type: none"> -Number of people who received services -Units of services that were provided

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
2.2.B To educate PLWH on available prevention, care and other supportive services available.	Develop guidelines for the implementation of the peer facilitators model.	PLWH Service providers	2018	PRDOH (OCASET), Planning Advisory Bodies, Funds recipients for HIV services, PLWH	<ul style="list-style-type: none"> • Evidence of performed activities to enact the guidelines of the model implementation. • Number of people reached in activities
	Develop and publish an Internet page with information around HIV prevention, care and supportive services available for people living with HIV.	General population	2018	PRDOH (OITD, Office of Communications, OCASET), Funds recipients for HIV services, Planning Advisory Bodies	<ul style="list-style-type: none"> • Evidence of the website developed • Number of people who visited the page
	Develop/update brochures including information around available HIV prevention, care and other supportive services.	PLWH General Population Service Providers	2018-2019	PRDOH (OCASET, AIDS Surveillance Office) Funds recipients for HIV services, CBOs, Planning Advisory Bodies	<ul style="list-style-type: none"> • List of updated informative materials - Updating date

Strategy	Activities	Target populations	Timeline	Responsible/Collaborators	Indicators
2.2.C To promote integrated and coordinated health care services focused on HIV positive patients that supports retention in care.	Develop and disseminate guidelines on evidence-based strategies for retention, with emphasis on HIV positive young, PID, homeless, women, older adults and trans Population.	Service Providers	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, MHAASA, CBOs, Planning Advisory Bodies	<ul style="list-style-type: none"> • Guidelines of Evidence-based strategies developed. • Publication of guides on evidence-based strategies. - Approval date • Evidence of the distribution of guidelines <ul style="list-style-type: none"> - Number of entities to which the guidelines were sent to
	Provide training to health care providers on the guidelines developed with an emphasis on retention of HIV positive adherence of young people, PID, Homeless Persons, women, older adults and Trans Population with HIV.	Service Providers	Continuous during the period	PRDOH (OCASET), AETC, CDC	<ul style="list-style-type: none"> Number of training activities performed - Dates in which the training was offered Number of providers who participated in training activities
	Encourage the creation of support groups that promote retention in care of PLWH.	Young, PID, Homeless persons, older adults, and women with HIV	Continuous during the period	PRDOH (OCASET), Funds recipients for HIV services, Planning Advisory Bodies and CBOs	<ul style="list-style-type: none"> • Number of activities aimed at promoting the creation of support groups • Number of support groups created <p>Average number of persons participating in support groups</p>
	Increase evidenced-based screening and treatment of mental health disorders and problematic substance use (including alcohol) of PLWH.	PLWH	Continuous during the period	Clinical Service Providers, Funds recipients for HIV services, MHAASA, PRHIA, Insurance Companies, Office of the Commissioner of Insurance	<ul style="list-style-type: none"> • Base number for measuring the increase in number of screenings for mental health and problematic substance use, respectively • Number of PLWH with mental health screenings conducted

<p>Objective 2.3 Increase the percentage of persons with diagnosed HIV infection who are virally suppressed to at least 80 percent.</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="background-color: #00aaff; color: white;">Strategy</th> <th style="background-color: #ff9933;">Activities</th> <th style="background-color: #ff9933;">Target populations</th> <th style="background-color: #ff9933;">Timeline</th> <th style="background-color: #ff9933;">Responsible/Collaborators</th> <th style="background-color: #00aaff; color: white;">Indicators</th> </tr> </thead> <tbody> <tr> <td style="background-color: #ff9933;">2.3.A To promote integrated and coordinated health care services focused on the person living with HIV</td> <td style="background-color: #ff9933;">Maintain access to new medications for HIV treatment in direct coordination with the PRHIA.</td> <td style="background-color: #ff9933;">PLWH</td> <td style="background-color: #ff9933;">Continuous during the period</td> <td style="background-color: #ff9933;">PRDOH (OCASEI, Pharmacy Advisory Committee, ADAP Advisory Committee), PRHIA, Insurance Companies</td> <td style="background-color: #00aaff; color: white;"> <ul style="list-style-type: none"> • Updated HIV drug formularies • Number of new HIV medications approved by the PRHIA to be part of the agreement with the PRDOH, Ryan White Part B/ADAP Program </td> </tr> </tbody> </table>	Strategy	Activities	Target populations	Timeline	Responsible/Collaborators	Indicators	2.3.A To promote integrated and coordinated health care services focused on the person living with HIV	Maintain access to new medications for HIV treatment in direct coordination with the PRHIA.	PLWH	Continuous during the period	PRDOH (OCASEI, Pharmacy Advisory Committee, ADAP Advisory Committee), PRHIA, Insurance Companies	<ul style="list-style-type: none"> • Updated HIV drug formularies • Number of new HIV medications approved by the PRHIA to be part of the agreement with the PRDOH, Ryan White Part B/ADAP Program
Strategy	Activities	Target populations	Timeline	Responsible/Collaborators	Indicators							
2.3.A To promote integrated and coordinated health care services focused on the person living with HIV	Maintain access to new medications for HIV treatment in direct coordination with the PRHIA.	PLWH	Continuous during the period	PRDOH (OCASEI, Pharmacy Advisory Committee, ADAP Advisory Committee), PRHIA, Insurance Companies	<ul style="list-style-type: none"> • Updated HIV drug formularies • Number of new HIV medications approved by the PRHIA to be part of the agreement with the PRDOH, Ryan White Part B/ADAP Program 							

which supports viral load suppression.	Facilitate annual training for physicians, case managers and other clinical staff that provide services to PLWH, on new medications available for HIV care.	Clinical Service providers and case managers	Continuous during the period	PRDOH (OCASEI), AETC, Academia, College of Medical Technologists, Professional Associations and Boards of Examiners, HIV Treaters Association, PRHIA ,Insurance Companies, Funds recipients for HIV services	<ul style="list-style-type: none"> • Number of training activities offered to the clinical staff • Number of participants who in the training activities
	Promote the use of best clinical practices for PLWH, according to the HIV Treatment Guidelines.	Clinical Service providers in general	Continuous during the period	PRDOH, (OCASEI) HIV Treaters Association, AETC, College of Physicians-Surgeons of Puerto Rico Insurance Companies, Patient Advocate	<ul style="list-style-type: none"> • Number of evidence-based best practices identified • Number of training activities for the updating of evidence-based best practices • Number of updates to distributed guides <ul style="list-style-type: none"> - Distribution date - Update date
	Implement evidence-based strategies aimed at promoting adherence in populations such as PID, Homeless Persons, young and older adults, among others.	Service providers	Continuous during the period	PRDOH (OCASEI), Academia, Funds recipients for HIV services, Service Providers	<ul style="list-style-type: none"> • Number of performed activities on evidence-based strategies to promote adherence • Number of providers who participated in the activities of evidence-based strategies to promote adherence
	Encourage the development of support groups for not virally suppressed persons and people who have abandoned treatment.	PLWH	Continuous during the period	PRDOH (OCASEI), Funds recipients for HIV services, Service Providers and Planning Advisory Bodies	<ul style="list-style-type: none"> • Number of activities performed to promote the creation of support groups • Number of support groups created <ul style="list-style-type: none"> • Average number of persons participating in support groups
	Promote the implementation of projects of continuous quality improvement to identify the reasons for non-suppression and develop strategies aimed at	Service providers	Continuous during the period	PRDOH (OCASEI), Clinical Service Providers and Funds recipients for HIV services, including its committees or quality	<ul style="list-style-type: none"> • Number of continuous quality improvement implemented projects

				Improvement programs, Planning Advisory Bodies	• Progress report to indicate the change in viral load suppression
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
2.3.B To establish standards of clinical care in each treatment center based on the updated guidelines for HIV treatment, published by the Federal Department of Health.	Review the protocols and standards of clinical care of the centers that provide treatment for HIV, according to updated guidelines. Provide training on the updated guidelines for HIV treatment, as they are published by the Federal Department of Health.	Clinical Service Providers Clinical Service Providers	2017 2018-2021	PRDOH (OCASET), Clinical Service Providers PRDOH (OCASET), AETC	• List of protocols and clinical care standards reviewed • Number of training activities on the updated guidelines for HIV treatment • Number of participants on the trainings about the guides/guidelines
	Implement updated clinical care standards updated in clinical centers. Design mechanisms to monitor compliance with standards of care.	Clinical Service Providers Clinical Service Providers	2018-2021 Continuous during the period	PRDOH (OCASET), Clinical Service Providers, Funds recipients for HIV services PRDOH (OCASET), Service Providers, Funds recipients for HIV services	• Number of updated standards of clinical care in the clinical centers • Implementation Date • Evidence of designed monitoring mechanisms • Compliance report with implemented standards of care
2.3.C To promote quality improvement projects aimed at achieving sustained viral load suppression for two years in PLWH.	Provide technical assistance to service providers in designing quality improvement programs. Identify the number of PLWH who meet the criteria of suppressed viral load in each clinical center for one year, and those that meet the criteria for two years.	Clinical Service Providers PLWH , Clinical Service Providers	Timeframe	Responsible/Collaborators	Indicators
			Continuous during the period	PRDOH (OCASET), National Quality Center PRDOH (OCASET), AIDS Surveillance Office, Service providers, Fund recipients for HIV services	• Number of technical assistance sessions conducted • Number of service providers receiving technical assistance • Number of PLWH identified that meet the criteria of suppressed viral load for each

Implement a quality improvement project that supports retention and adherence to treatment through evidence-based strategies	Clinical Service Providers	Continuous during the period	PRDOH (OCASET, AIDS Surveillance Office), Service Providers, Fund recipients for HIV services, AEIC	<ul style="list-style-type: none"> Clinical center, for one year, and those that meet the criteria for two years. Number and list of evidence-based strategies that support retention and adherence to treatment Number of organizations that have implemented at least one evidence-based practice aimed at supporting retention and adherence to treatment
Monitor the viral load of PLWH identified in each clinical center.	PLWH	Continuous during the period	PRDOH (OCASET, Program Ryan White Part B/ADAP AIDS Surveillance Office), Service Providers, Fund recipients for HIV services	<ul style="list-style-type: none"> Quarterly progress reports on the levels of viral load of PLWH identified in each clinical center
Objective 2.4 Reduce the percentage of persons in HIV medical care who are homeless to no more than 5 percent.				
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators
2.4. A To join efforts with public and private entities to address housing needs of the homeless people living with HIV.	Coordinate meetings with government agencies that administer housing funds.	Government agencies Continuum of Care Systems for Homeless Population (COCs, for its acronym in English) ²⁸	2017	PRDOH (OCASET), Housing Services Providers, Multi-sectoral Council in Support of the Homeless Population ²⁹ , PRDH, PRPHA, PRDF, HOPWA Program (San Juan, PRDH)
Indicators				
<ul style="list-style-type: none"> Number of meetings held Number of participants in meetings <ul style="list-style-type: none"> Minutes of the meetings List of significant agreements 				

²⁸The Continuum of Care System is an organism/body confined to a geographical area, created under the federal regulations applicable to the programs aimed for the homeless persons, which provides the main vehicle for planning to meet the needs of that population. Actually, in Puerto Rico there are two recognized CoC by the Federal Department of Housing (HUD, for its acronym in English), which provide services related to housing and emergency assistance, transitional housing and permanent housing with supportive services, miscellaneous services, with the goal of achieving stability in the long term for the homeless. These CoC systems are: Balance del Estado (CoC PR 502) and Coalición de Coaliciones (CoC PR 503). The Department of the Family is the Partner Agency CoC PR 502, while Coalición de Coaliciones is the collaborating agency of CoC PR 503.

²⁹"Law 130 of 27 September 2007, created the Multi-sectoral Council in Support of the Homeless Population (the Council), and attached to the Department of the Family. The Council is aimed at addressing the various situations that daily traverse the homeless, and thus achieve a real transformation in their living conditions. In addition, it also seeks promoting the smooth access of existing services and the rapid integration with the community, to establish its duties and responsibilities, continuous development and review of public policies and strategic planning; to promote the search, assignment and authorization for matching funds. Also, to ensure the Multi-sectoral compliance of the programs and services through its Liaison Office of Programs and Coordination of Services for the Homeless Population ". [Taken from: <http://www2.pr.gov/agencias/secretaridado/Pages/ConcilioMultisectorial.aspx>].

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators	
					Number of working arrangements to meet the housing needs of homeless PLWHA to create a network of providers.	Number of working arrangements to meet the need for housing for PLWH and homeless (list of organizations)
Establish working arrangements to meet the housing needs of homeless PLWHA to create a network of providers.	CoCs Government Agencies	2018-2019	PRDOH (OCASET), Housing Services Providers, PRDH, PRPPHA, PRDF, HOPWA Program, Multi-sectoral Council, CoCs	PRDOH (OCASET), Service providers for temporary housing subsidized by RW, PRDH, PRPPHA, PRDF, HOPWA	• Number of working arrangements to meet the need for housing for PLWH and homeless (list of organizations)	• Number of working arrangements to meet the housing needs of homeless PLWHA to create a network of providers.
Identify organizations that provide housing assistance services, such as emergency shelters, transitional and permanent housing.	CoCs	2017	PRDOH (OCASET), Service providers for temporary housing subsidized by RW, PRDH, PRPPHA, PRDF, HOPWA	PRDOH (OCASET), Service providers for temporary housing subsidized by RW, PRDH, PRPPHA, PRDF, HOPWA	• Inventory of organizations that provide housing assistance	• Inventory of organizations that provide housing assistance
Develop a directory of agencies that provide housing services (shelter, transitional housing and permanent housing).	CoCs	2017	PRDOH (OCASET), Service providers for temporary housing subsidized by RW, PRDH, PRPPHA, PRDF, HOPWA	PRDOH (OCASET), Service providers for temporary housing subsidized by RW, PRDH, PRPPHA, PRDF, HOPWA, Multi-sectoral Council, CoCs, PRDH, PRPPHA, PRDF, HOPWA	• Directory of agencies that provide housing services developed	• Directory of agencies that provide housing services developed
Capacitation to service providers about treatment services for HIV and the scope of the working arrangements to meet the housing needs of homeless PLWHA	Service providers	2018	PRDOH (OCASET), CoCs, HIV Service Providers, Service providers for temporary housing subsidized by RW, PRDH, PRPPHA, PRDF, HOPWA, Multi-sectoral Council	PRDOH (OCASET), CoCs, HIV Service Providers, Service providers for temporary housing subsidized by RW, PRDH, PRPPHA, PRDF, HOPWA, Multi-sectoral Council	• Number of training activities to service providers about HIV treatment and the scope of agreements to address the housing needs of PLWHA -Activities date -Activities places • Number of suppliers who participated in training activities	• Number of training activities to service providers about HIV treatment and the scope of agreements to address the housing needs of PLWHA -Activities date -Activities places • Number of suppliers who participated in training activities
2.4. B To address the needs associated with housing and other needs of PLWH to prevent them from the risk of losing their home.	Promote the integration of the risk of homelessness in the needs assessments that is conducted as part of the case management.	Case management and patient navigators components of HIV service providers	2017-2018	Case management and patient navigators component of HIV service providers	• Case Management Needs Assessment Form updated • Number of participants who received the assessment of risk of homelessness	• Case Management and patient navigators component of HIV service providers
	Coordinate housing assistance through referrals in the network of service providers.	Service providers	2018-2021	Service Providers, Funds recipients for HIV p services, COCs, HOPWA, PRDH, PRPPHA, Municipalities, Municipal consortiums	• Number of coordinated and completed referrals for housing assistance • Number of participants who benefited from housing assistance	• Number of coordinated and completed referrals for housing assistance • Number of participants who benefited from housing assistance

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
Monitor and follow up of referrals coordinated for housing service.	Service providers	2018-2021	PRDOH (OCASET), Funds recipients for HIV services, HOPWA Fund Administration, PRDH, PRPHA, Municipalities, Municipal consortiums	• Quarterly progress reports to expose the number of coordinated housing service referrals.	
2.4. C To expand the coordination of referrals system to connect PLWH to housing services.	Develop informational materials on available services.	Case management and patient navigators components of HIV service providers	Continuous during the period	PRDOH OCASET, Funds recipients for HIV prevention and treatment services, HOPWA Fund Administration, PRDH, PRDF, PRPHA, CoCs	<ul style="list-style-type: none"> • Information material developed
	Conduct training activities for providers around available services.	Case management and patient navigators component of HIV service providers	Continuous during the period	PRDOH OCASET, Funds recipients for HIV services, OCMA, HOPWA Fund Administration, PRDH, PRDF, PRPHA, CoCs	<ul style="list-style-type: none"> • Number of training activities for providers about services - Date - Training place - Distributed informative material • Number of service providers who participated in the training
	Conduct informative activities for patients around available services.	PLWH	Continuous during the period	PRDOH OCASET, Funds recipients for HIV services, OCMA, HOPWA Fund Administration, PRDH, PRDF, PRPHA, CoCs	<ul style="list-style-type: none"> • Number of informative sessions to for patients on available services - Date - Informative sessions place - Informative material distributed • Number of patients receiving the information
	Analyze linkage data and use of housing services through the monitoring of coordinated referrals.	Service providers	Continuous during the period	PRDOH (OCASET), RW Programs, OCAM, HOPWA Fund Administration, PRDH	<ul style="list-style-type: none"> • Number of referrals coordinated and completed • Number of persons linked to services • Number of services offered

Objective 2.5: To achieve that at least 70% of people out of care ³⁰ re-engage to treatment.					
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
2.5. A To establish integrated systems to re-engage persons living with HIV who have been out of care for six months or more.	<p>Develop a standard protocol for re-linkage into care that considers the model of HIV Navigation Services among others.</p> <p>Include the forms and other working tools used by the providers in the developed protocol.</p> <p>Provide training on the re-linking protocol developed, for people out of care.</p> <p>Implement and monitor the execution of the protocol for re-linking persons out of care</p>	<p>Service Providers</p> <p>Service Providers</p> <p>Service Providers</p> <p>Service Providers</p>	<p>2017</p> <p>2017-2018</p> <p>2018-2021</p> <p>2018-2021</p>	<p>PRDOH (OCASET), Funds recipients for HIV services</p> <p>PRDOH (OCASET), Funds recipients for HIV services</p> <p>PRDOH (OCASET), Funds recipients for HIV services</p> <p>PRDOH (OCASET), Public Policy Committee, Funds recipients for HIV services</p>	<ul style="list-style-type: none"> • Uniform Guidelines and / or developed protocols - Date of approval of the guidelines and / or protocols • Evidence of forms/formularies adapted <ul style="list-style-type: none"> - Forms/Formularies lists • Revision Date • Number of providers who receive training about the protocol or guidelines • Number of entities that adopted the protocol • Number of re-linked persons after being 6 or more months out of care

³⁰ Out of care persons are defined as those who during a period of six months or more, have not done laboratories, have not gone to pick up their medications or have not attended a medical appointment.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
2.5.B To promote the use of best practices and culturally sensitive activities for re-linkage into treatment efforts.	<p>Identify best practices and culturally sensitive activities aimed towards re-linkage to care.</p> <p>Disseminate and facilitate the implementation of the identified best practices and culturally sensitive activities for re-linkage into care.</p> <p>Monitor the implementation of the best practices and culturally sensitive activities for re-linkage into care that are adopted.</p>	<p>MSM, young MSM, women with heterosexual behavior and, Trans Population</p>	2020	PRDOH (OCASET), Academia, Funds recipients for HIV services	<ul style="list-style-type: none"> • List of identified best practices
		Service Providers	2020-2021	PRDOH (OCASET), Service Providers, Funds recipients for HIV services	<ul style="list-style-type: none"> • Number of best practices implemented • Number of providers implementing the best practices
		Service Providers	2020-2021	PRDOH (OCASET), Service Providers, Funds recipients for HIV services	<ul style="list-style-type: none"> • Report of the monitoring results
2.5.C To implement efforts to search for persons living with HIV who have been out of care for six months or more	<p>Continue with the efforts to identify cases of persons living with HIV who have been out of treatment for more than six months.</p> <p>Continue with the implementation of outreach activities aimed to make contact with and to re-link the persons living with HIV who have been out of treatment for more than six months.</p>	PRDOH / Service Providers	Continuous during the period	PRDOH (OCASET), Service Providers, Funds recipients for HIV services	<ul style="list-style-type: none"> • Number of identified cases
		PRDOH / Service Providers	Continuous during the period	PRDOH (OCASET), Service Providers, Funds recipients for HIV services	<ul style="list-style-type: none"> • Percent of cases contacted and re-linked to treatment.

GOAL 3:

Reduce HIV-related Disparities and Inequalities in
Health

Objective 3.1 Increase the percentage of youth and persons who inject drugs with diagnosed HIV infection who are virally suppressed to at least 80 percent.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
3.1.A To promote integrated and coordinated health care services that support the viral load suppression on both, the young and PID living with HIV.	Assess the disparities and inequalities in accessing HIV care services in populations of young people and PID living with HIV.	Young people and PID with HIV	2017-2018	PRDOH (OCASET, Assistant Secretariat of Planning), Funds recipients for HIV services, Planning Advisory Bodies, Ryan White Interparts Committee, MHAASA, Service Providers, Professional Association, Academia, PRHIA, Office of the Commissioner of Insurance, CoPuReDa, Multi-sectoral Council in Support of the Homeless Population, Insurance Companies	<ul style="list-style-type: none"> Results report of the evaluation of disparities and inequalities. Quarterly report of disparities on viral load suppression by age groups and risk factors.
	Adapt the evidence-based strategies that address disparities and inequalities identified for populations of young people and PID living with HIV to access HIV care services.	Service providers, Government agencies, Faith-based organizations, CBOs	2018-2019	PRDOH (OCASET), Funds recipients for HIV services, Planning Advisory Bodies, Ryan White Interparts Committee, MHAASA, Service Providers, Professional Associations, Academia, PRHIA, Office of the Commissioner of Insurance, CoPuReDa, Multi-sectoral Council in Support of the Homeless Population, Insurance Companies, PRPD	<ul style="list-style-type: none"> List of evidence-based strategies tailored to address the disparities and inequalities identified.
	Provide training to health care providers on identified evidence-based strategies targeted towards young people and PID living with HIV.	Clinical Service Providers	2019-2020	PRDOH (OCASET), AEIC, Funds recipients for HIV services, MHAASA, Service Providers, Professional Associations, Academia, PRHIA, Office of the Commissioner of Insurance, Academia, CoPuReDa, Multi-sectoral Council in Support of the Homeless Population, PRPD	<ul style="list-style-type: none"> Number of educational and training activities undertaken, including activity (s) title (s) and date (s) in which they were offered. Number of clinical service providers who participated in

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
3.1. B To promote quality improvement projects aimed at achieving viral load suppression among both the young and PID living with HIV.	Identify the number of young people and PID living with HIV who meet the criteria of non-suppressed viral load in each clinical center.	Young people and PID living with HIV with non-suppressed viral load	Continuous during the period	Funds recipients for HIV services, PRDOH (OCASET), AIDS Surveillance Office, CAREware Administrators	<ul style="list-style-type: none"> Number of young people and PID living with HIV who meet the criteria of non-suppressed viral load in each clinical center.
	Implement quality improvements projects focusing on reaching viral load suppression in the young and PID living with HIV.	Clinical Service providers	2018-2021	Funds recipients for HIV services, PRDOH (OCASET), CAREware Administrators, AIDS Surveillance Office, Planning Advisory Bodies,	<ul style="list-style-type: none"> List quality improvement projects
	Assess the reach of the strategies implemented in the populations of young people and PID living with HIV.	Clinical Service Providers	2020-2021	PRDOH (OCASET), AIDS Surveillance Office, Planning Advisory Bodies, CAREware Administrators	<ul style="list-style-type: none"> Retention in care
	Implement evidence-based strategies identified for populations of young people and PID living with HIV.	Clinical Service Providers	2019-2021	PRDOH (OCASET), AEIC, Funds recipients for HIV services, MHAASA, Service Providers, Professional Associations, Academia, PRHIA, Office of the Commissioner of Insurance, Academia, CoPuReDa, Multi-sectoral Council in Support of the Homeless Population, PRPD	<ul style="list-style-type: none"> the training on evidence-based strategies identified. List of evidence-based strategies that were implemented.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
<p>Monitor viral loads of PLWH identified in each clinical center.</p>	<p>People living with HIV with unsuppressed viral load</p>	<p>Continuous during the period</p>	<p>2017-2018</p>	<p>PRDOH (OCASET), Funds recipients for HIV services, Planning Advisory Bodies, MHAASA, CoPuReDa, Municipalities, Multi-sectoral Council in Support of the Homeless Population, PRPD</p>	<ul style="list-style-type: none"> • Quarterly report on compliance with the implementing measure related to the suppression of viral load for each clinical center • List of appropriate orientation strategies identified for young people and PID.
<p>3.1.C To educate the young and PID living with HIV populations around available prevention and care services and the importance of retention in care and adherence to treatment, respectively.</p>	<p>Identify the appropriate orientation strategies using a study or assessment among the young people and PID.</p>	<p>Case management and service navigators component, health educators and other personnel related to adherence</p>	<p>2018-2021</p>	<p>PRDOH (OCASET), Funds recipients for HIV services, Ryan White Interparts Committee, Planning Advisory Bodies, MHAASA, CoPuReDa, Municipalities, Multi-sectoral Council in Support of the Homeless Population, PRPD</p>	<ul style="list-style-type: none"> • List of implemented strategies to provide guidance to young people and PID about available services and the importance of retention and adherence to treatment
	<p>Implement counseling strategies on available services and the importance of retention in care and adherence to treatment targeted to the young and PID populations living with HIV</p>	<p>Young and PID</p>	<p>2020-2021</p>	<p>PRDOH (OCASET), Funds recipients for HIV services, Ryan White Interparts Committee, Planning Advisory Bodies, MHAASA, CoPuReDa, Municipalities, Multi-sectoral Council in Support of the Homeless Population, PRPD</p>	<ul style="list-style-type: none"> • Level of compliance with the implementing measures/indicators of retention and adherence in the young and PID populations.
	<p>Evaluate retention and adherence in HIV care of the young and PID populations living with HIV.</p>	<p>Young and PID</p>	<p></p>	<p>PRDOH (OCASET), Funds recipients for HIV services, clinical service providers, Ryan White Interparts Committee, Planning Advisory Bodies, MHAASA, CoPuReDa, Municipalities, Multi-sectoral Council in Support of the Homeless Population, PRPD</p>	<ul style="list-style-type: none"> • Level of compliance with the implementing measures/indicators of retention and adherence in the young and PID populations.

Objective 3.2 Reduce geographical disparities in care and support services for PLWHA.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
3.2 A To address the social determinants of health and co-factors contributing to the increase of new HIV cases through mechanisms that will ensure equal access to treatment and supportive services.	Design and conduct an assessment to identify the social health determinants associated with HIV.	PLWH	2017-2018	PRDOH (OCASET), Ryan White Interparts Committee, Planning Advisory Bodies, CoPuReDa, Academia, Government Agencies, Municipalities, Municipal Consortiums, Funds recipients for HIV services	<ul style="list-style-type: none"> Outcomes report of the study designed to identify the social determinants of health associated with HIV. List of social health determinants identified according to the study
	Establish culturally sensitive initiatives to address the most significant social determinants of health associated to HIV, identified through the assessment.	Service providers	2018-2021	PRDOH (OCASET), Ryan White Interparts Committee, Government Agencies, Municipalities, Municipal Consortiums, Funds recipients for HIV services, Academia	<ul style="list-style-type: none"> List of social health determinants identified according to the study
	Monitor and evaluate the level of culturally sensitive initiatives that were implemented.	Service providers	2018-2021	PRDOH (OCASET), Ryan White Interparts Committee, Planning Advisory Bodies, Funds recipients for HIV services	<ul style="list-style-type: none"> Level of execution/compliance of indicators or measures that were developed for the initiatives established to address social determinants.
Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators

<p>3.2B To establish health service and supportive projects to meet the needs identified in the east, south east, southwest and northwest regions of Puerto Rico, as defined by the PR Department of Health.</p>	<p>Establish a working committee that includes representation of the regions identified.</p> <p>Make an inventory of non-available but necessary services in the identified regions.</p> <p>Identify available funds to meet the needs of identified services.</p>	<p>HIV providers by region, east, southeast, southwest and northwest of Puerto Rico.</p> <p>Affected community Service providers</p> <p>Service providers</p> <p>Include the unavailable services that are necessary in the provider's services plan for the identified regions.</p>	<p>2018-2019</p> <p>2019</p> <p>2018</p>	<p>PRDOH (OCASET), Planning Advisory Bodies³¹, Ryan White Interparts Committee, Government Agencies, Municipalities</p> <p>PRDOH (OCASET), Fund recipients for HIV services, Planning Advisory Bodies, Ryan White Interparts Committee, Municipalities, Community Health Centers (CHCs, by its English acronym).</p> <p>PRDOH (OCASET), Service Providers, Planning Advisory Bodies, Ryan White Interparts Committee, CHCs</p> <p>PRDOH (OCASET), Fund recipients for HIV services, Planning Advisory Bodies, Ryan White Interparts Committee, Municipalities, CHCs</p>	<ul style="list-style-type: none"> Established working committee with representation from the identified regions. Evidence of inventory of non-available and needed services in the regions identified. Identified available funds. List of necessary services not available that were added to the provider's services plan.
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³¹By Planning Bodies we refer to HIV Prevention Planning Group, the Ryan White Part B/ADAP Planning Body and the San Juan EMA Planning Council.

Strategy	Activities	Target populations	Timeframe	Responsible/Collaborators	Indicators
3.2 C To establish mechanisms to reduce stigma and discrimination towards PLWH in the workplace.	Identify effective strategies to promote the leadership of PLWH in the workplace setting.	PLWH	2017-2018	PRDOH (OCASET), Ryan White Interparts Committee, PRDLHR, Planning Advisory Bodies, Fund recipients for HIV services, Patient Attorney's Office, Civil Rights Commission	<ul style="list-style-type: none"> • List of identified effective strategies.
	Develop a work plan to disseminate information on the rights of PLWH to which they are entitled to, including labor protections.	Planning Advisory Bodies	2018-2019		<ul style="list-style-type: none"> • Work plan to disseminate information about the treatment and rights of PLWH developed
	Evaluate interventions that were implemented as part of the work plan developed.	Planning Advisory Bodies	2019-2021		<ul style="list-style-type: none"> • Report of evaluations results of implemented interventions. • Execution level/compliance of the indicators or execution measures corresponding to the indicators that were developed for each of the implemented interventions as part of the Work Plan.

Objective 3.3 Reduce disparities in the rate of new diagnoses by at least 3 percent in the following groups: men who have sex with men, young MSM, Women with heterosexual behavior and Trans Population.

Strategy	Activities	Target Populations	Timeframe	Responsible/Collaborators	Indicators
3.3A To expand the scope of evidence-based programs that address the social determinants of health.	<p>Make use of the available data and existing researches to determine disparities in new HIV diagnoses.</p> <p>Identify evidence-based interventions to reduce disparities related to new HIV diagnoses.</p> <p>Disseminate and facilitate the implementation of evidence-based interventions to reduce disparities related to new HIV diagnoses.</p> <p>Monitor the implementation of evidence-based interventions to reduce disparities related to new HIV diagnoses.</p>	<p>Young MSM, MSM, Women with heterosexual behavior, Trans population</p> <p>Young MSM, MSM, Women with heterosexual behavior, Trans population</p> <p>Service providers</p> <p>Service providers</p>	<p>September, 2019</p> <p>2020</p> <p>2020-2021</p> <p>2020-2021</p>	<p>Academia, PRDOH (OCASEI), Planning Advisory Bodies</p> <p>PRDOH (OCASEI), Academia, Fund recipients for HIV services</p> <p>PRDOH (OCASEI), Fund recipients for HIV services</p> <p>PRDOH (OCASEI), Service Providers, Fund recipients for HIV services</p>	<ul style="list-style-type: none"> • Number of disparities identified • List of identified EBIs • Number of EBIs that were implemented • Number of providers implementing the EBIs
3.3B To promote multi sectoral collaboration to reduce HIV stigma and discrimination in the MSM, young MSM, trans, and	Adopt best practices that are culturally sensitive to the MSM, young MSM, trans, and heterosexual women populations.	Young MSM, MSM, Women with heterosexual behavior, Trans Population	2019	PRDOH (OCASEI), Funds recipients for HIV prevention and treatment services, Ryan White Interparts Committee, Planning Bodies ,HIV Service Providers, Civil Rights Commission	<ul style="list-style-type: none"> • Number of best practices adapted

heterosexual women populations.	Provide training to healthcare service providers on best practices adapted to be culturally sensitive to MSM, young MSM, trans, and heterosexual women populations.	Service providers, in particular the case management component and service navigator	2020	<p>PRDOH (OCASEI), Ryan White Interparts Committee, AETC, Academia, Civil Rights Commission</p> <ul style="list-style-type: none"> • Number of training activities • Number of providers who participated in training activities
	Educate the service providers to reduce stigma and discrimination based on sexual orientation, including aspects related to sexual identity, gender expression and prevention of gender-based violence.	People living with HIV	Continuous during the period	<p>PRDOH (OCASEI) Funds recipients for HIV services, Ryan White Interparts Committee, Planning Advisory Bodies, Civil Rights Commission , Academia</p> <ul style="list-style-type: none"> • Number of educational activities undertaken. • Number of providers who participated in training activities
	Promote, among health and case management related professionals, the requirement of continuous education addressing elimination or reduction of stigma and discrimination based on sexual orientation, gender expression and prevention of gender-based violence.	Health related professions and case management	2018	<p>PRDOH (OCASEI, Legal Division), Examining Boards</p> <ul style="list-style-type: none"> • Number of credits required in those subjects
	Develop educational campaigns on stigma and discrimination to empower the MSM and transgender populations.	Young MSM, MSM, Women with heterosexual behavior, Trans Population	Continuous during the period	<p>PRDOH (OCASEI) Funds recipients for HIV services, Ryan White Interparts Committee, Planning Advisory Bodies, Patient Attorney's Office, Academia, Commission of Civil Rights, alliances with the private sector</p> <ul style="list-style-type: none"> • Number of educational campaigns designed • Number of educational campaigns published • Date and duration of the campaign • Outreach media • Number of people impacted
	Implement community mobilization strategies to reduce stigma and discrimination towards the MSM and transgender populations.	Young MSM, MSM, Women with heterosexual behavior, Trans Population	2018-2021	<p>PRDOH (OCASEI, Communications Office), Funds recipients for HIV services, Planning Advisory Bodies, Patient Attorney's Office, Academia, AETC, CBOs, Insurance Companies, Private Sector, Associations of Health</p> <ul style="list-style-type: none"> • Number of implemented strategies • Number of persons/entities involved • Number of people impacted

				and Behavioral Sciences Professionals	
	Activities	Target Populations	Timeframe	Responsible/Collaborators	Indicators
Strategy					
3.3.C To develop a multi sectoral collaboration to reduce HIV stigma and discrimination against people living with HIV.	Adopt best practices that are culturally sensitive to people living with HIV, focused on reduction of stigma and discrimination.	PLWH	2019	PRDOH /OCASEI, Ryan White Interparts Committee and Planning Advisory Bodies	<ul style="list-style-type: none"> • Number of best practices adapted
	Provide training to health care providers on best practices that are culturally sensitive to people living with HIV.	Service providers	2020	PRDOH (OCASEI) Fund recipients for HIV prevention and treatment services, Ryan White Interparts Committee , Planning Advisory Bodies , AETC, Pharmaceutical Companies	<ul style="list-style-type: none"> • Number of training activities carried out. • Number of providers who participated in the training activities.
	Educate health care providers to address stigma and discrimination against people living with HIV.	Service providers	Continuous during the period	PRDOH (OCASEI) Fund recipients for HIV prevention and treatment services, Ryan White Interparts Committee , Planning Advisory Bodies, Civil Rights Commission	<ul style="list-style-type: none"> • Number of educational activities carried out. • Number of providers who participated in educational activities
	Educate the staff working in the media around the existing stigma and discrimination against people living with HIV.	Service providers	Continuous during the period	PRDOH (OCASEI) Fund recipients for HIV prevention and treatment services, Ryan White Interparts Committee , Planning Advisory Bodies, Civil Rights Commission	<ul style="list-style-type: none"> • Number of educational activities carried out. • Number of providers who participated in educational activities
	Develop educational campaigns aimed to reduce stigma and discrimination and to empower people of the population living with HIV.	PLWH	2020	PRDOH (OCASEI) Fund recipients for HIV prevention and treatment services, Ryan White Interparts Committee , Planning Advisory Bodies, Patient Attorney's Office, Academia	<ul style="list-style-type: none"> • Number of educational campaigns designed • Number of educational campaigns published

			<ul style="list-style-type: none"> • Date and duration of the campaign • Outreach media • Number of people impacted
Implement community mobilization strategies to reduce stigma and discrimination against people living with HIV.	People living with HIV	2018-2021	<ul style="list-style-type: none"> PRDOH (OCASET) Fund recipients for HIV prevention and treatment services, Partnerships with the private sector, Academia • Number of implemented strategies • Number of persons/entities involved • Number of people impacted

GOAL 4:

Achieve a more coordinated National Response to
the HIV Epidemic

Objective 4.1 Promote a public policy aimed at integrating the efforts for surveillance, prevention and treatment of HIV.

Strategy	Activities	Target Populations	Timeframe	Responsible/Collaborators	Indicators
4.1.A To create a multi-sectoral committee to strengthen the public policy and promote greater involvement of the jurisdiction's sectors related to surveillance, prevention and care of HIV/AIDS, STIs, viral Hepatitis and TB in Puerto Rico.	Create the Multi-sectorial committee.	Multi-sectoral (Government Agencies, Private entities, Legislature, Service providers, CBOs, HIV Community)	2017	PRDOH (OCASET, Legal Office), Planning Advisory Bodies, Fund recipients for HIV services, CBOs, HIV Community, Health Advisor of the Executive Branch, CoPuReDa, Representative of the legislature, PRHIA, Office of the Commissioner of Insurance, Service Providers	<ul style="list-style-type: none"> • Established multi-sectoral Committee • List of members by sector they represent
	Develop strategies to address the needs of public policy identified in the Integrated Plan.	Multi-sectoral (Government Agencies, Private entities, CBO, HIV Community)	2018	Multi-sectoral Committee, Community	<ul style="list-style-type: none"> • List of strategies to address the needs of public policy
	Disseminate the strategies developed among various stakeholders for input.	Multi-sectoral (Government Agencies, Private entities, CBO HIV Community)	2018	Multi-sectoral Committee, HIV Community	<ul style="list-style-type: none"> • List of disseminated strategies ○ signature of the representatives of different groups and date evidencing the dissemination to stakeholders ○ List of comments and recommendations issued by the stakeholders to who the strategies were reported
	Present a package of legislative and regulatory measures that provides an integrated and culturally sensitive response for surveillance, prevention and care of HIV, STIs, TB and viral Hepatitis.	Legislature	2018-2019	Multi-sectoral Committee, HIV Community	<ul style="list-style-type: none"> • Legislative and regulatory packages submitted • List of legislative and regulatory measures presented to provide an integrated and culturally sensitive response for surveillance, prevention and treatment of HIV, STI, TB and viral Hepatitis.

Strategy	Activities	Target Populations	Timeframe	Responsible/Collaborators	Indicators
Identify the criteria for evaluating public policy changes proposed by the committee.	Multi-sectoral (Government Agencies, Private entities, CBO, HIV Community)	2020	Multi-sectoral Committee	PRDOH, Planning Advisory Bodies	<ul style="list-style-type: none"> List of criteria / indicators developed in response to changes in public policy derived from the work of the Multi-sectoral Committee
4.1.B Use an approach based on best practices to strengthen the coordination of efforts between the Planning Advisory Bodies on the implementation of the Integrated Plan.	Identify the best practices to strengthen the coordination of efforts between the Planning Bodies for the implementation of the plan.	Planning Advisory Bodies	2017	PRDOH, Planning Advisory Bodies	<ul style="list-style-type: none"> List of identified best practices to strengthen the coordination of efforts between the Planning Advisory Bodies
	Implement the best practices identified to strengthen the coordination of efforts between the Planning Bodies for the implementation of the plan.	Planning Advisory Bodies	2018	PRDOH, Planning Advisory Bodies	<ul style="list-style-type: none"> List of the best implemented practices to enhance the coordination of efforts between the Planning Advisory Bodies

Strategy	Activities	Target Populations	Timeframe	Responsible/Collaborators	Indicators
4.1.C To educate stakeholders around changes in public policy that affect the provision of services related to prevention and care for HIV	<p>Identify the appropriate communication channels to share with stakeholders changes in policies.</p> <p>Implement outreach and education activities and strategies.</p>	<p>Multi-sectoral (Government Agencies, Private entities, CBO, HIV Community, Legislature)</p> <p>Multi-sectoral (Government Agencies, Private entities, CBO, HIV Community)</p>	Continuous during the period	<p>PRDOH (OCASET, Communications), HIV Community, Multi-sectoral Committee, Legislature, Academia, Communications Schools</p> <p>PRDOH (OCASET, Communications), HIV Community, Multi-sectoral Committee, Academia, Communications Schools</p>	<ul style="list-style-type: none"> • List of identified communication channels, according to the stakeholders and to policies developed. • Identified communication channels • List of activities and education strategies that were implemented to instruct and notify changes in public policy resulting from the efforts of the Public Policy Committee • List of activities and dissemination strategies that were implemented to communicate and disseminate public policy changes that took effect. • Type of disclosure media used.
Objective: 4.2 To develop and/or enhance planning and collaboration to support a coordinated response to HIV in terms of prevention, care and treatment.					
Strategy	Activities	Target Populations	Timeframe	Responsible/Collaborators	Indicators
4.2.A To educate or provide information on an annual basis around about the of HIV / AIDS, STIs, viral Hepatitis and TB epidemiology in Puerto Rico.	Design the strategies for education and information dissemination.	PRDOH AETC Planning Advisory Bodies	2017	PRDOH (OCASET, Epidemiological Surveillance, Communications Office), PRHIA, Office of the Commissioner of Insurance, Planning Advisory Bodies, AETC	<ul style="list-style-type: none"> • List of strategies designed to educate periodically on the epidemiology and services available for HIV/AIDS, STIs, viral Hepatitis B and TB prevention and care • List of strategies designed for the dissemination of epidemiological information and services available

Strategy	Activities	Target Populations	Timeline	Responsible/Collaborators	Indicators
4.2.B To establish mechanisms for accountability around the Integrated Plan strategies.	Implement the processes of gathering information from service providers to document	PRDOH, Planning Advisory Bodies	2017	PRDOH (OCASET, Surveillance Office, Assistant Secretariat of Planning, SJEMA, Community, Planning Advisory Bodies, Service Providers, Funds recipients for HIV services,	<ul style="list-style-type: none"> • List of processes and information collection mechanisms that were implemented so that service providers can document the work done in order for the progress of the activities

the progress of activities of the Integrated Plan.	Determine the level of compliance with the strategies proposed in the Integrated Plan.	PRDOH, Planning Advisory Bodies	2017-2021 PRDOH (OCASET, Surveillance Office, Assistant Secretariat of Planning), SJEMA, HIV Community, Planning Bodies, Service Providers, Funds recipients for HIV services,	Level of compliance with the strategies proposed in the Integrated Plan. <ul style="list-style-type: none">• List of developed implementing measures/indicators developed to monitor the implementation and corresponding progress to the strategies proposed in the Integrated Plan• Quarterly Reports of compliance with the implementing measures/indicators developed to monitor the implementation and corresponding progress to the strategies proposed in the Integrated Plan.
Disseminate information to stakeholders on the progress and compliance with the Integrated Plan	HIV Community, Service Providers and other groups of stakeholders	2017-2021	PRDOH (OCASET, Surveillance Office, Assistant Secretariat of Planning), HIV Community, Planning Bodies, Service Providers, Funds recipients for HIV services,	<ul style="list-style-type: none">• Quarterly progress and compliance reports presented to the stakeholders groupso Signed procedure sheets of different groups and date, evidencing the dissemination and compliance of the Quarterly Progress Report with respect to the strategies proposed in the Integrated Plan.
Develop and implement measures and strategies to ensure compliance and progress of the Integrated Plan	PRDOH, Planning Advisory Bodies, Service Providers	2017-2021	PRDOH (OCASET, Surveillance Office, Assistant Secretariat of Planning), HIV Community, Planning Bodies, Service Providers, Funds recipients for HIV services,	<ul style="list-style-type: none">• List of developed and implemented measures
Strategy	Activities	Target Populations	Timeframe	Responsible/Collaborators
4.2 C 10 establish a virtual network for the beneficiaries of the Health Insurance Plan of the Government of Puerto Rico to make available	Coordinate meetings with individuals or groups of interest	HIV Community and Service Providers, PRHIA	2017	Insurance Companies, Ryan White Interparts Committee, Planning Advisory bodies PRHIA, PRDOH (OCASET), Patient Attorney's Office, Service Providers

<p>access to integrated health services anywhere on the island, including mental health and problematic substance use services.</p>	<p>Identify mechanisms to make the necessary changes in contracting with providers.</p>	<p>Service providers PRHIA</p>	<p>2017</p>	<p>Insurance Companies, Ryan White Interparts Committee, Planning Advisory bodies PRHIA, PRDOH (OCASEI), Patient Attorney's Office, Service Providers</p> <ul style="list-style-type: none"> • List of efforts or mechanisms identified to establish necessary changes in the contracting of providers
	<p>Implement the changes identified in contracting with providers.</p>	<p>Service providers PRHIA</p>	<p>2018-2021</p>	<p>Insurance Companies, Ryan White Interparts Committee, Planning Advisory bodies PRHIA, PRDOH (OCASEI), Patient Attorney's Office, Service Providers</p> <ul style="list-style-type: none"> • List of changes implemented in the process of contracting providers
	<p>Evaluate the implementation of the new virtual model.</p>	<p>Service providers PRHIA</p>	<p>2021</p>	<p>Insurance Companies, Interparty Committees, Planning bodies PRHIA, PRDOH (OCASEI), Patient Advocate Office, Service Providers</p> <ul style="list-style-type: none"> • Progress Reports of the implementation of the new model or system • Report on results of the implementation of the new model or system ○ List of enforcement measures/indicators developed to monitor the implementation of the new model resulting from changes made to the process of contracting providers. ○ Quarterly Report of compliance level with the enforcement measure/indicators developed to monitor the implementation of the new model resulting from changes made to the process of contracting providers.